



# HEARTLAND COMMUNITY COLLEGE

## BUDGET

FISCAL YEAR 2012



Community College District #540  
1500 West Raab Road  
Normal, IL 61761

# Fiscal Year 2012 Budget

September 20, 2011

Prepared by:

Business Services Division

Robert D. Widmer, Vice President, Business Services

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HEARTLAND  
COMMUNITY COLLEGE

Community College District #540  
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# Heartland Community College Fiscal Year 2012 Budget



HEARTLAND  
COMMUNITY COLLEGE

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# Fiscal Year 2012 Budget



HEARTLAND  
COMMUNITY COLLEGE  
HEARTLAND  
COMMUNITY COLLEGE

## Introduction

Transmittal Letter

Organizational Structure

Principal Officials

Resolution Adopting the Fiscal Year 2012 Budget

September 20, 2011

**To the Citizens of Community College District No. 540:**

Provided herein is the Heartland Community College District No. 540 Budget for Fiscal Year 2012, the year beginning July 1, 2011 and ending June 30, 2012. This budget reflects the fiscal year 2012 financial implications of the Heartland Community College Strategic Plan. It also incorporates the educational and public service operational commitments of Heartland Community College to District students and residents. The budget was adopted following an opportunity for public review and a public hearing conducted on September 20, 2011.

This budget document is presented in three sections: Introduction, Statistics and Graphical Information, and Financial. The Introduction includes this transmittal letter, the Heartland Community College Organizational Structure, a list of principal officials of the College, and the Resolution Adopting the Fiscal Year 2012 Budget. The Statistics and Graphical Information includes a brief narrative of highlights of the fiscal year 2012 budget as well as various charts, tables and graphical presentations of the budget. The Financial section includes the complete budget document for all College funds in the State-prescribed format for all Illinois community colleges.

College staff have critically reviewed departmental budget requests and revenue projections necessary to operate the College for fiscal year 2012. Decisions reflected in this budget have been made with a view to assuring the most efficient and effective utilization of institutional resources available for fiscal year 2012. This budget also has been designed to provide the resources necessary to accomplish institutional goals.

**HEARTLAND COMMUNITY COLLEGE PHILOSOPHY, MISSION AND GOALS**

Heartland Community College is a comprehensive community college operating in accordance with the provisions of the Illinois Public Community College Act and is recognized by the Illinois Community College Board. Heartland is committed to student success. The College represents a vital and progressive community resource by fulfilling its mission of “**access to higher education and excellence in teaching and learning**” via the following institutional purposes and goals:

***Access to Higher Education***

We admit any student who can benefit from our programs and services and provide academic, financial and other support services designed to maximize their potential for success.

We offer instruction and services in convenient locations, times and formats and maintain a moderate tuition.

***Excellence in Teaching and Learning***

We respond to the lifelong learning needs of a diverse student body.

We prepare students for success in life by providing career and technical education, developmental education and the first two years of a bachelor’s degree.

We provide community education programs, public service opportunities and training for district employers and their employees.

We cultivate community success through programs that reflect and anticipate academic and economic needs.

We teach students to think critically, to solve problems, to communicate effectively in both speaking and writing, and to analyze issues from multiple perspectives.

We prepare students for effective citizenship within a global context by promoting an appreciation of human diversity and commonality.

We hold students to high expectations for learning and growth through continual assessment and improvement of our academic programs.

We prepare students for life beyond the classroom through a variety of activities related to student interests.

We recognize outstanding teaching and encourage the use of emerging technology and innovative methods.

We support professional development for all employees as we strive for continuous improvement.

## SUMMARY

Implicit in the presentation of this budget material is the administration's commitment to manage the educational and financial affairs of the College within the guidelines set forth by this adopted budget. This publication of the fiscal year 2012 budget has been prepared to provide the Board, staff, students and the community at-large with an informative financial statement of the proposed educational and operating commitments of Heartland Community College. We hope this document will stimulate interest in and facilitate understanding of the programs and services by which the College intends to realize its higher educational goals and its community service obligations.

## ACKNOWLEDGMENTS

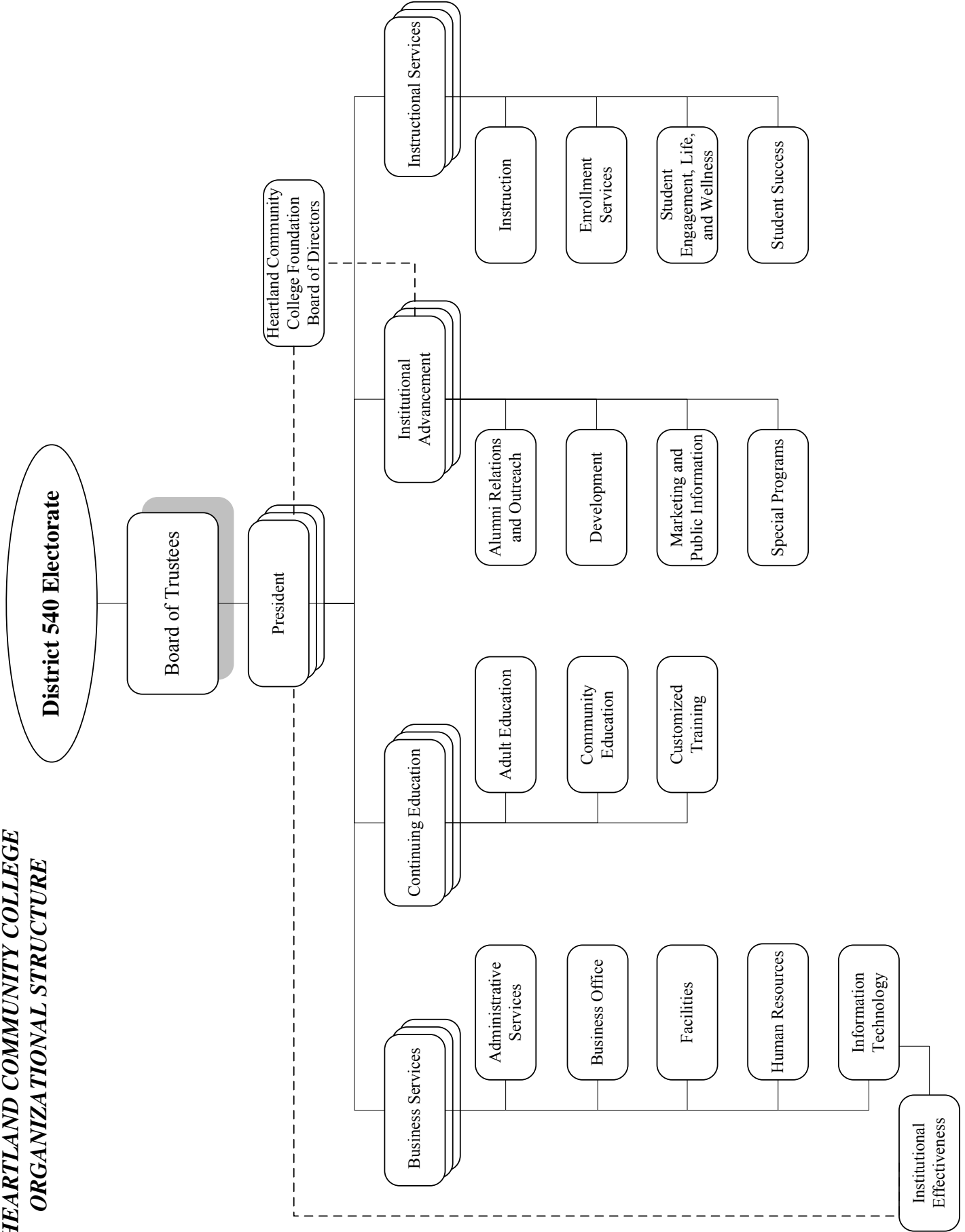
We thank the Board of Trustees for their interest and support in planning and conducting the financial operations of the College in a highly responsible and accountable manner, with fiscal integrity. We also acknowledge the efforts of staff from all areas of the College in the development of the annual budget.

Respectfully submitted,

Dr. Allen Goben  
President

Robert D. Widmer  
Vice President of Business Services

**HEARTLAND COMMUNITY COLLEGE  
ORGANIZATIONAL STRUCTURE**



**HEARTLAND COMMUNITY COLLEGE  
COMMUNITY COLLEGE DISTRICT #540**

**PRINCIPAL OFFICIALS**

*Board of Trustees*

	<u>Position</u>	<u>Term Expires</u>
Gregg Chadwick	Chair	2017
John A. Copes	Vice-Chair	2015
Harry L. Dunham	Secretary	2013
Larry Littell	Trustee	2013
Steve Graham	Trustee	2013
Terry Baggett	Trustee	2015
Jim Drew	Trustee	2017
Jonathan Nelson	Student Trustee	2012

*Officers of the College*

Allen Goben	President
Helen Katz	Vice President, Institutional Advancement
Allan Saaf	Vice President, Instruction
Mary Beth Trakinat	Vice President, Continuing Education
Robert D. Widmer	Vice President, Business Services and Treasurer

*Officials Issuing Report*

Robert D. Widmer	Vice President, Business Services and Treasurer
Sue A. Gilpin	Controller
Sharon M. McDonald	Associate Director for Accounting Services
Shelley Marquis	Associate Director for Payroll Services

*Department Issuing Report*

Business Services Division

RESOLUTION ADOPTING ANNUAL BUDGET

WHEREAS, the Board of Trustees of Community College District No. 540, Counties of DeWitt, Ford, Livingston, Logan, McLean, and Tazewell, and State of Illinois, must adopt an annual budget within or before the first quarter of each fiscal year; and,

WHEREAS, a tentative budget for the fiscal year 2012 (July 1, 2011 to June 30, 2012) was prepared and made conveniently available to public inspection for at least thirty (30) days heretofore, after due notice of availability for public inspection; and,

WHEREAS, a public hearing has been held regarding such tentative budget, after due notice of the holding of such public hearing; and,

WHEREAS, the provisions of the Illinois Public Community College Act required to be complied with prior to adopting an annual budget have been complied with;

WHEREAS, specific expenses that may be paid from the tax levied for operation and maintenance of facilities purposes and the purchase of college grounds pursuant to Section 3-20.3 of the Illinois Public Community College Act (110 ILCS 805/3-20.3) shall be paid from said tax to the extent provided for in and contemplated by said budget.

NOW, THEREFORE, BE IT HEREBY RESOLVED BY THE Board of Trustees of Community College District No. 540, Counties of DeWitt, Ford, Livingston, Logan, McLean, and Tazewell, and State of Illinois, that the annual budget for the fiscal year 2012 (July 1, 2011 to June 30, 2012), attached hereto and incorporated by reference, is hereby adopted as the annual budget for such fiscal year.

APPROVED: \_\_\_\_\_  
Chair, Board of Trustees

ATTEST:

\_\_\_\_\_  
Secretary, Board of Trustees

Recorded this 20<sup>th</sup> day of September, 2011

# Heartland Community College Fiscal Year 2012 Budget



HEARTLAND  
COMMUNITY COLLEGE

## Statistics and Graphical Information

Highlights of the Fiscal Year 2012 Budget

Operating Fund - Revenues By Source

Operating Fund - Expenditures By Object

Operating Fund - Expenditures By Program

Education Fund - Expenditures By Object

Operations & Maintenance Fund - Expenditures By Object

## HIGHLIGHTS OF THE FISCAL YEAR 2012 BUDGET

The Fiscal Year 2012 Budget has been influenced by several strategic factors and considerations. Most significant are the finances of the State of Illinois and a \$16 per credit hour tuition and fees increase by the College for fiscal year 2012. While experiencing and projecting increases in student enrollments, instructional programs, and physical facilities, Heartland Community College nevertheless will see a reduction in operational funding from the State of Illinois via grants through the Illinois Community College Board (ICCB). The Budget for fiscal year 2012 supports the institutional commitment to a continually increasing demand for educational programs and support services by realizing greater student, taxpayer and external grant support to compensate for the absence of increased ICCB state grant funding.

The State of Illinois continues to be financially challenged. The General Assembly and Governor have struggled once again to craft the State Budget for fiscal year 2012. Given this climate, the College will not receive the State support that might typically be projected for a growing institution and has constructed the Fiscal Year 2012 Budget accordingly.

Another primary source of operational funding for the College is local tax revenue. During the past few years, the rate of growth in the tax base of the Heartland Community College district has been impacted by significant farmland assessment adjustments, property tax relief measures and a general slowing in the commercial and residential housing markets. The tax base growth supporting this budget has slowed in comparison to past years. Over the last ten years the taxable assessed value of the district has typically grown between 4.0 and 5.5 percent per year. In contrast, the tax base supporting the Fiscal Year 2012 Budget has grown by only 1.7 percent, following growth the prior year of 2.9 percent.

Constructing a budget with these and various other strategic considerations in mind has not been accomplished without serious implications. The most conspicuous consequence is the implementation of a \$15 tuition increase effective with the 2011 summer term. This increase has provided the primary means to address the operational demands on the College; to staff new instructional, support, and administrative positions; and to begin implementation of the new “Guided Path to Success” initiative to enhance student success and improve student retention. Other revenue considerations and cost adjustments also were necessary to reach closure on the Fiscal Year 2012 Budget.

Fiscal year 2012 marks the sixth year of a major student life program initiative for Heartland Community College. This program enhances the college experience for many students by providing focused and financially supported student activities, intramurals, and extracurricular programs as well as intercollegiate athletics. The student life program initiative, as well as operational support for the new Fitness and Recreation Center, will be funded by a \$6 per credit hour fee in fiscal year 2012. This fee was increased by \$1 per credit hour for fiscal year 2012 to support this new student-focused facility. All aspects of the student life program are accounted for in the Auxiliary Services Fund of the College. Fitness and Recreation Center operations are accounted for in the Education Fund.

Fiscal year 2012 is the fourth year for the student center fee of \$2 per credit hour. This fee, applicable from the summer 2008 term through the spring 2013 term, will contribute approximately \$1 million over five years toward funding the Student Commons Building expansion completed as part of the College Development Plan. The student center fee will continue to be accounted for in the Restricted Purposes Fund College Development Plan Project.

Following is a discussion of various revenues and expenditures included in the Fiscal Year 2012 Budget.

## *OPERATING FUNDS*

### Revenues

The general operating funds of the College are the total of the Education Fund and the Operations and Maintenance Fund. These revenues for fiscal year 2012 are budgeted at \$26,892,680 in the Education Fund and \$4,338,136 in the Operations and Maintenance Fund. The combination of these two funds will provide total operating revenues of \$31,230,816.

*Student tuition and course fees:* The Fiscal Year 2012 Budget anticipates increases in student tuition and course fees associated with the implementation of a \$15 per credit hour tuition increase and a \$1 per credit hour student life fee increase effective with the summer term. For budgeting purposes, credit hour enrollment for fiscal year 2012 is projected to increase by 4 percent over the 2011 enrollment level. Summer and fall enrollments to-date support this growth estimate. The net result of these changes is a 19.3 percent increase in budgeted tuition and course fee revenues over fiscal year 2011.

*State revenues:* Total State support is projected to decrease by 2.5 percent during fiscal year 2012. Due to continued uncertainty surrounding the State of Illinois Budget and its unpredictable cash flows, base operating grants from the ICCB are budgeted at 97.5 percent of the fiscal year 2012 appropriation. The State budget provided no increase in funding for community colleges.

*Local support:* Local tax revenue anticipated for the Fiscal Year 2012 Budget is based on the tax levy adopted last fall. The Budget is based on an equalized assessed value that increased by only 1.72 percent compared with an increase of 2.90 percent in the prior year.

The College did realize an increase in corporate personal property replacement tax revenue during fiscal year 2011 and expects this revenue source to remain steady during fiscal year 2012. Corporate personal property replacement tax revenue is budgeted at the fiscal year 2011 amount of \$833,274. This represents an increase of 30 percent over the FY2011 budgeted amount. Local support overall is projected to increase by 3.5 percent as a result of these two sources combined.

*Sales and service fees:* Another source of revenue for the operating funds is sales and service fees. This is the revenue generated largely from community education programs and contract training initiatives. This revenue is budgeted at \$1,805,269 for fiscal year 2012. While this is a decrease of 5.7 percent from fiscal year 2011 budgeted revenue of \$1,907,732, it is consistent with the actual revenues recognized for fiscal year 2011.

*Investment and other income:* Investment income is expected to decrease from the fiscal year 2011 budgeted amount of \$44,978 to \$17,241 for fiscal year 2012. Investment income will continue to be impacted by decreases in short-term interest rates. Other and federal incomes represent a variety of grant-related and miscellaneous revenues totaling \$94,946.

A graphical analysis of fiscal year 2012 revenue sources is presented at the beginning of the following Statistics and Graphical Information section. Included as well is a comparison of budgeted operating funds revenue sources between fiscal years 2011 and 2012.

## Expenditures

Budgeted operating fund expenditures are represented by the combination of the Education Fund and the Operations and Maintenance Fund of the College. The fiscal year 2012 budgeted Education Fund expenditures and transfers are \$26,892,680. The Operations and Maintenance Fund expenditures and transfers included in the Fiscal Year 2012 Budget are \$4,238,136. The Operations and Maintenance Fund budget also provides for a budgeted reserve of \$100,000.

*Employee salaries and benefits:* A variety of expenditure summaries and comparisons are presented in the Statistics and Graphical Information section of this document. Employee salaries and benefits are the most significant component of any community college's expenses. Heartland is no exception. The Fiscal Year 2012 Budget provides for \$21.9 million in employee salaries and benefits, representing 70.5 percent of the total College operating budget and a 9.7 percent total increase over fiscal year 2011 budgeted salaries and benefits.

Staff compensation continues to grow as full and part-time faculty and staff are added and as changes are made to existing positions to address various instructional programs and administrative support needs. The Budget also reflects an overall increase of 2.25 percent in wages and salaries to all full-time regular and part-time regular employees, excluding adjunct faculty.

The cost of employee group insurance is the major component of employee benefits. Additional benefit costs reflected in the salaries and benefits budgeted expenditures include the required contribution by the College to the State of Illinois insurance program for community college retirees, employee and dependent tuition waivers, and employee assistance program costs. The total cost for the group insurance benefits portion of staff compensation is based on a projected overall increase of approximately 6.9 percent over the current year.

*Contractual services:* The Budget reflects an increase of 11.6 percent in contractual services for fiscal year 2012 compared to fiscal year 2011. Increased costs for custodial and security contracts have driven this increase.

*General materials and supplies:* Materials and supplies are projected to increase by only 3.0 percent or \$48,000. Minimal cost increases were needed to provide instructional supplies for larger student enrollments; to provide for postal increases; and to support other expected commodity increases.

*Travel and meeting expense:* The amount of monies allocated to conference, meeting, and travel expenses for fiscal year 2012 has increased by 29.7% over the fiscal year 2011 budget level. Increasing faculty and staff professional development opportunities is a strategic goal for fiscal

year 2012. Provisions have also been made in the budget to increase full-time faculty professional development funding by almost \$45,000.

*Fixed charges:* Fixed charges are budgeted for an increase of 91.2 percent or \$389,767 due in large part, to the bond payments expected on the guaranteed energy savings performance contract and to some insurance increases. Fixed charges include leases for the Pontiac and Lincoln centers and other short-term instructional sites for community education classes as well as various annual insurance and other small equipment lease and rental costs.

*Utilities:* The Fiscal Year 2012 Budget includes utilities costs of \$1,265,592 a decrease of \$174,331 or 12.1 percent from the fiscal year 2011 budgeted amount. Utility costs are expected to decrease as a result of the guaranteed energy savings performance contract, as well as through very strategic electricity and natural gas purchases.

*Capital outlay:* Funds budgeted for capital outlay increased by 87.0 percent to \$408,147 for fiscal year 2012. This total reflects purchases and upgrades of office and instructional equipment totaling \$93,840 in the Education Fund as well as \$314,307 for various facility maintenance and remodeling projects.

*Other:* Other expenditures will increase by 33.6 percent or \$459,135 over the fiscal year 2011 budget amount as a result of two factors. A total of \$400,000 has been set aside to support innovation and other special initiatives during fiscal year 2012. The remaining increase in other expenditures is the result of a 10 percent increase in waivers, chargebacks and other miscellaneous costs.

*Contingencies and transfers:* Budgeted contingencies and transfers again are incorporated into the Budget. For fiscal year 2012, budgeted contingencies total \$100,000 with \$50,000 in both the Education Fund and the Operations and Maintenance Fund. These contingency monies are built into the budget to provide for the uncertainties associated with State funding, enrollment, the operation of new buildings, utility and other market-driven costs, and fund reserve plans. The total contingency reflects only 0.3 percent of the total operating budget.

A budgeted transfer in the Operations and Maintenance Fund provides for a transfer of \$305,177 to the Operations and Maintenance (Restricted) Fund. This transfer will continue a commitment to restoring reserves for future campus projects and other long-term needs of the College. A budgeted transfer in the Education Fund provides for a transfer totaling \$50,000 to support the College's auxiliary operations, such as the Child Care Center and food service operations.

## ***OTHER FUNDS***

The Fiscal Year 2012 Budget includes anticipated revenues and expenditures for several other funds including the Liability, Protection and Settlement Fund, Restricted Purposes Fund, Audit Fund, Bond and Interest Fund, Operations and Maintenance (Restricted) Fund, Auxiliary Enterprises Fund, Working Cash Fund, Self Insurance Fund and the Trust and Agency Fund. These funds derive revenues generally from State sources, local tax receipts, special fees, and/or interest income, and generate expenditures within specifically defined parameters prescribed by the revenue provider or applicable statutes or administrative rules.

The Liability, Protection, and Settlement Fund monies are used to support the risk management program of the College and thereby shield the College from tort litigation. The Restricted Purposes Fund is used to account for federal, state, and local grants and initiatives including student financial aid. During fiscal year 2012, the Restricted Fund will also be used to account for: (1) final expenditures associated with the Workforce Development Center; (2) the fifth and final year of expenditures associated with the College Development Plan; (3) wind turbine construction costs provided by two grants; and (4) approximately \$2.25 million in technology expenditures associated with a planned fiscal year 2012 technology funding bond issue.

In the Operations and Maintenance (Restricted) Fund for fiscal year 2012, \$3.3 million has been budgeted for the wind turbine project, funded by the issuance of debt certificates, and \$39,600 has been budgeted for a protection, health and safety project. Some minimal funds will also be expended to complete the College's final payments on the College Development Plan.

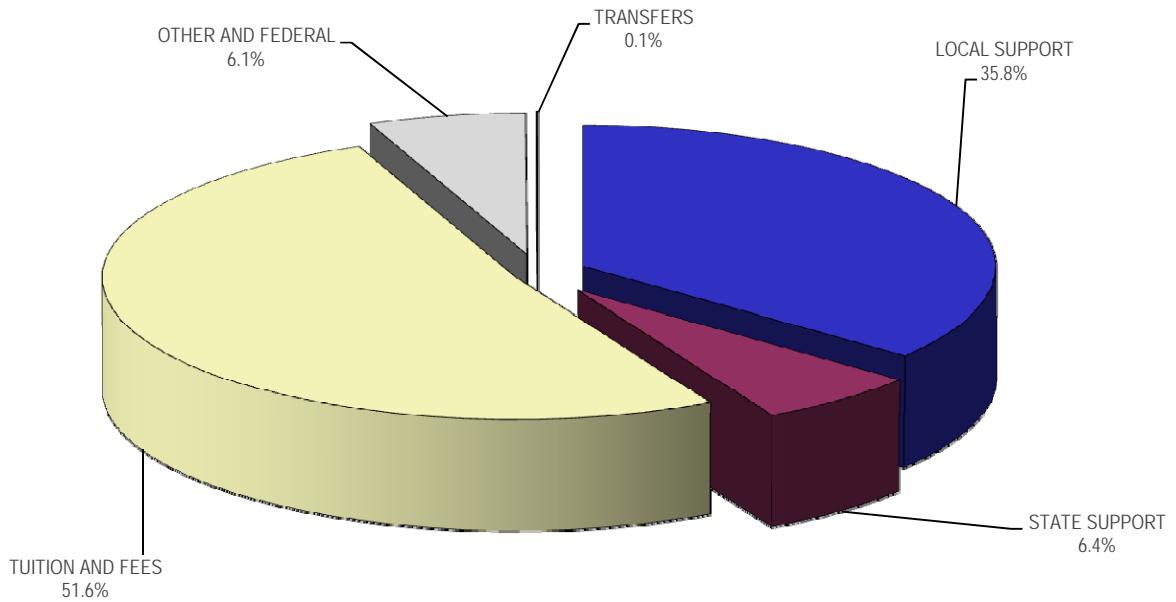
The Auxiliary Enterprises Fund continues to account for the Child Care Center, bookstore, food service operations, and the student life program that includes student athletics and student activities. Fiscal year 2012 represents the fifth year of a student athletics program with scholarship athletes and NJCAA team participation in two men's and two women's sports. Also included in the Auxiliary Fund are revenues and expenses related to the China ESL program.

The Trust and Agency Fund is used to receive and hold funds when the College serves as a custodian or fiscal agent for another entity. Once again, during fiscal year 2012, the College will serve as the fiscal agent for the Illinois Consortium for International Studies and Programs (ICISP). The financial activities of ICISP flow through the Trust and Agency Fund.

Budgeted revenues and expenditures for each of these other funds are presented in the complete Fiscal Year 2012 Budget located at the end of this budget document.

**HEARTLAND COMMUNITY COLLEGE**  
**FISCAL YEAR 2012 OPERATING FUND**  
**REVENUES BY SOURCE**

**FY2012  
BUDGET**



FUNDING SOURCE	EDUCATION FUND	O&M FUND	TOTAL OPERATING REVENUES
LOCAL SUPPORT	\$8,298,005	\$2,892,332	\$11,190,337
STATE SUPPORT	1,956,344	35,004	1,991,348
TUITION AND FEES	14,717,116	1,398,959	16,116,075
OTHER AND FEDERAL	1,913,415	4,041	1,917,456
TRANSFERS	7,800	7,800	15,600
<b>TOTAL REVENUES</b>	<b>\$26,892,680</b>	<b>\$4,338,136</b>	<b>\$31,230,816</b>

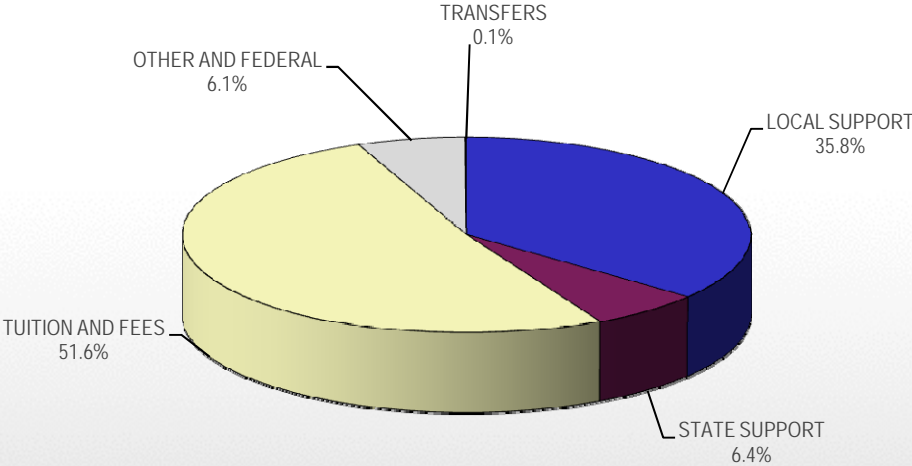
**HEARTLAND COMMUNITY COLLEGE  
FISCAL YEAR 2012 OPERATING FUND  
REVENUES BY SOURCE  
FISCAL YEARS 2011 AND 2012**

FUNDING SOURCE	FY2011 BUDGET	FY2012 BUDGET	PERCENT INCREASE/ DECREASE
LOCAL SUPPORT	\$10,810,760	\$11,190,337	3.5%
STATE SUPPORT	2,041,511	1,991,348	-2.5%
TUITION AND FEES	13,504,420	16,116,075	19.3%
OTHER AND FEDERAL	2,038,373	1,917,456	-5.9%
TRANSFERS	19,500	15,600	-20.0%
<i>TOTAL REVENUES</i>	<u>\$28,414,564</u>	<u>\$31,230,816</u>	<u>9.9%</u>

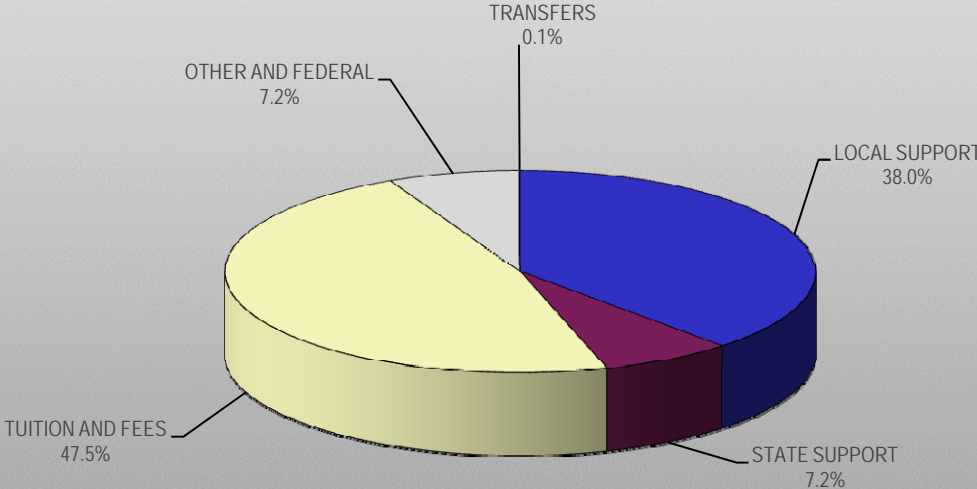
HEARTLAND COMMUNITY COLLEGE

FISCAL YEAR 2012 OPERATING FUND REVENUES BY SOURCE

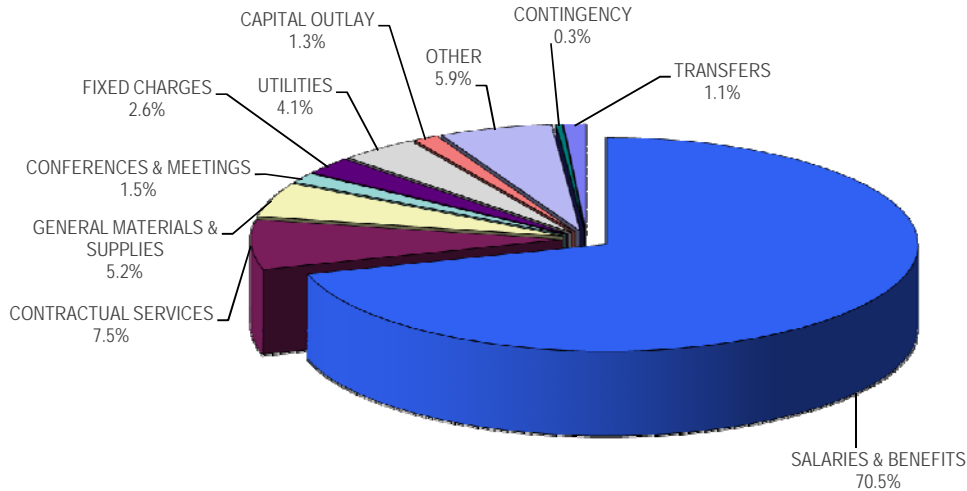
FY2012 BUDGET



FY2011 BUDGET



**HEARTLAND COMMUNITY COLLEGE**  
**FISCAL YEAR 2012 OPERATING FUND**  
**EXPENDITURES BY OBJECT AND TRANSFERS**



OBJECT	EDUCATION FUND	O&M FUND	TOTAL OPERATING EXPENDITURES
SALARIES & BENEFITS	\$21,254,940	\$681,961	\$21,936,901
CONTRACTUAL SERVICES	1,429,617	906,576	2,336,193
GENERAL MATERIALS & SUPPLIES	1,441,003	181,560	1,622,563
CONFERENCES & MEETINGS	448,172	17,500	465,672
FIXED CHARGES	301,457	515,463	816,920
UTILITIES	0	1,265,592	1,265,592
CAPITAL OUTLAY	93,840	314,307	408,147
OTHER	1,823,651	0	1,823,651
ALLOWANCE-STATE FUNDING SHORTFALL	0	0	0
CONTINGENCY	50,000	50,000	100,000
<i>TOTAL EXPENDITURES</i>	<i>\$26,842,680</i>	<i>\$3,932,959</i>	<i>\$30,775,639</i>
TRANSFERS	50,000	305,177	355,177
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<i>\$26,892,680</i>	<i>\$4,238,136</i>	<i>\$31,130,816</i>

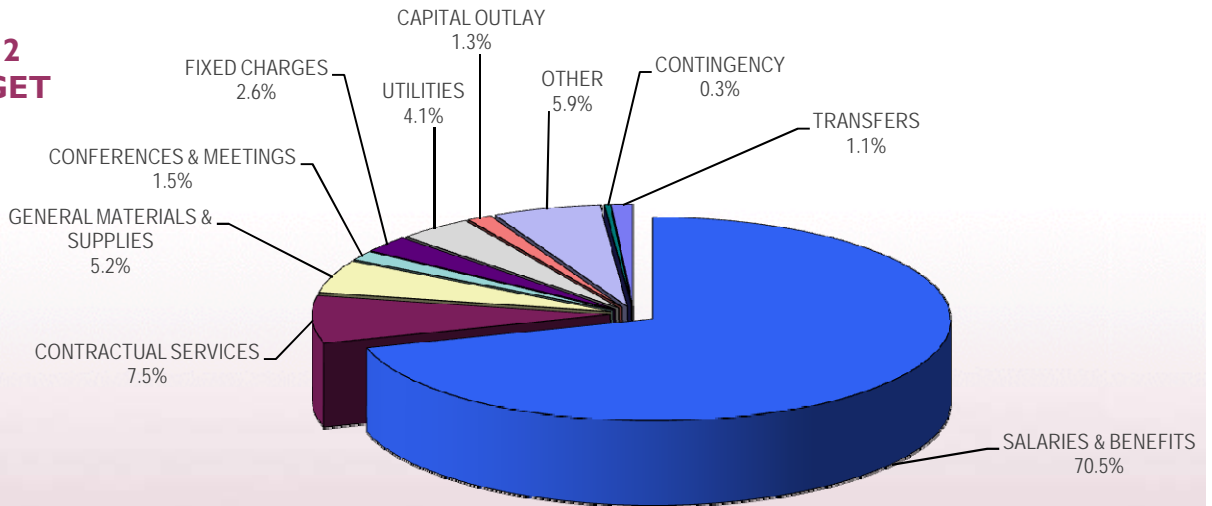
**HEARTLAND COMMUNITY COLLEGE  
OPERATING FUND  
EXPENDITURES BY OBJECT AND TRANSFERS  
FISCAL YEARS 2011 AND 2012**

OBJECT	FY2011 BUDGET	FY2012 BUDGET	PERCENT INCREASE/ DECREASE
SALARIES & BENEFITS	\$19,995,091	\$21,936,901	9.7%
CONTRACTUAL SERVICES	2,093,066	2,336,193	11.6%
GENERAL MATERIALS & SUPPLIES	1,574,817	1,622,563	3.0%
CONFERENCES & MEETINGS	359,000	465,672	29.7%
FIXED CHARGES	427,153	816,920	91.2%
UTILITIES	1,439,923	1,265,592	-12.1%
CAPITAL OUTLAY	218,248	408,147	87.0%
OTHER	1,364,516	1,823,651	33.6%
ALLOWANCE-STATE FUNDING SHORTFALL	400,000	0	-100.0%
CONTINGENCY	100,000	100,000	0.0%
<i>TOTAL EXPENDITURES</i>	<u>\$27,971,814</u>	<u>\$30,775,639</u>	10.0%
TRANSFERS	<u>1,342,750</u>	<u>355,177</u>	-73.5%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<u><u>\$29,314,564</u></u>	<u><u>\$31,130,816</u></u>	<u>6.2%</u>

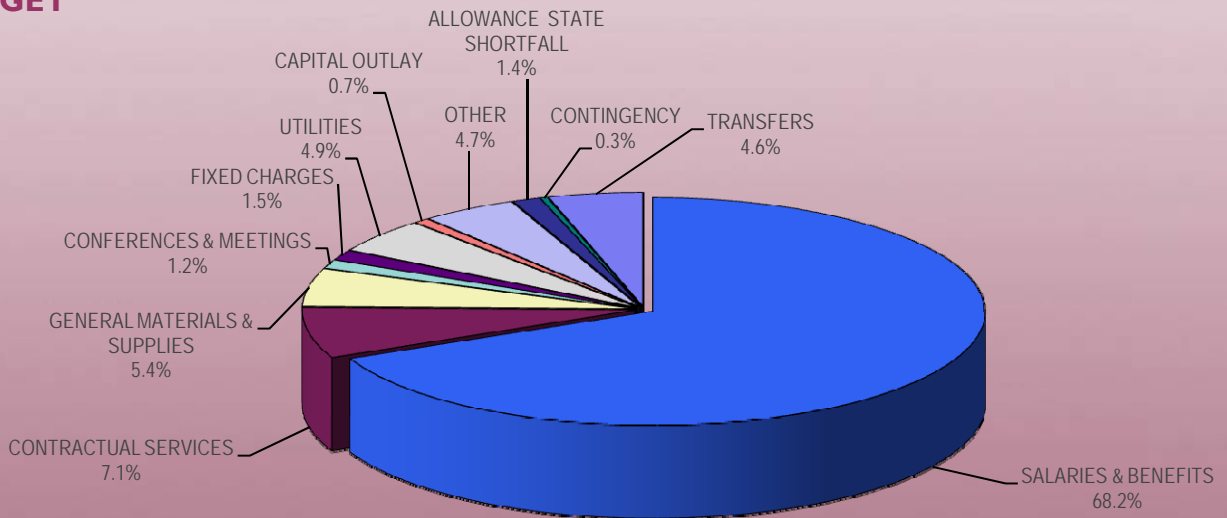
HEARTLAND COMMUNITY COLLEGE

FISCAL YEAR 2012 OPERATING FUND EXPENDITURES BY OBJECT AND TRANSFERS

FY2012 BUDGET



FY2011 BUDGET



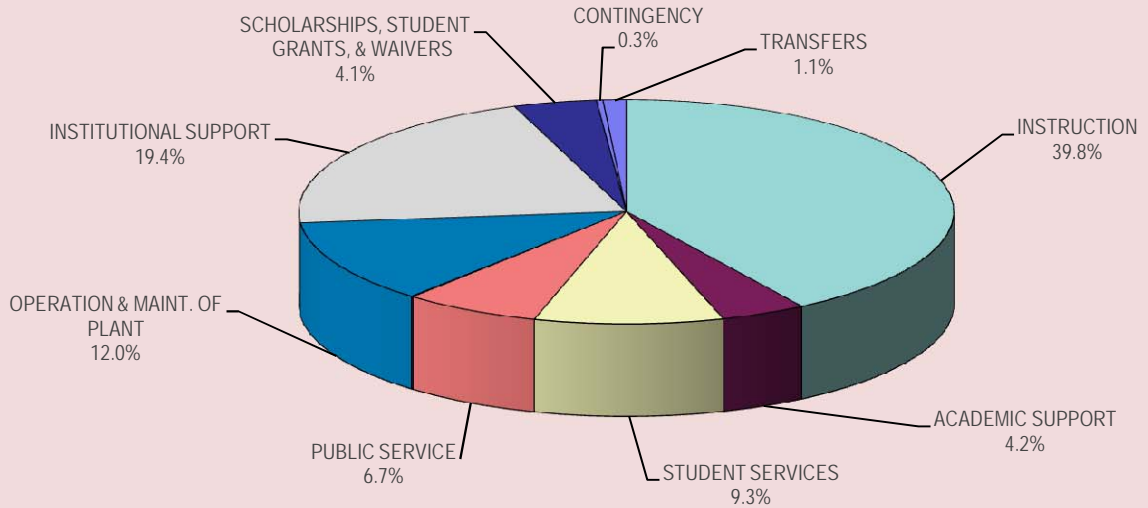
**HEARTLAND COMMUNITY COLLEGE  
FISCAL YEAR 2012 OPERATING FUND  
EXPENDITURES BY PROGRAM AND TRANSFERS  
FISCAL YEARS 2011 AND 2012**

PROGRAM	FY2011 BUDGET	FY2012 BUDGET	PERCENT INCREASE/ DECREASE
INSTRUCTION	\$11,660,774	\$12,768,630	9.5%
ACADEMIC SUPPORT	1,415,412	1,309,282	-7.5%
STUDENT SERVICES	2,386,349	2,895,919	21.4%
PUBLIC SERVICE	2,113,888	2,098,927	-0.7%
AUXILIARY SERVICES	0	28,879	N/A
OPERATION & MAINT. OF PLANT	3,071,270	3,739,867	21.8%
INSTITUTIONAL SUPPORT	5,690,088	6,559,167	15.3%
SCHOLARSHIPS, STUDENT GRANTS, & WAIVERS	1,134,033	1,274,968	12.4%
ALLOWANCE-STATE FUNDING			
SHORTFALL	400,000	0	-100.0%
CONTINGENCY	100,000	100,000	0.0%
<i>TOTAL EXPENDITURES</i>	<u>27,971,814</u>	<u>30,775,639</u>	10.0%
TRANSFERS	<u>1,342,750</u>	<u>355,177</u>	-73.5%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<u><u>\$29,314,564</u></u>	<u><u>\$31,130,816</u></u>	<u>6.2%</u>

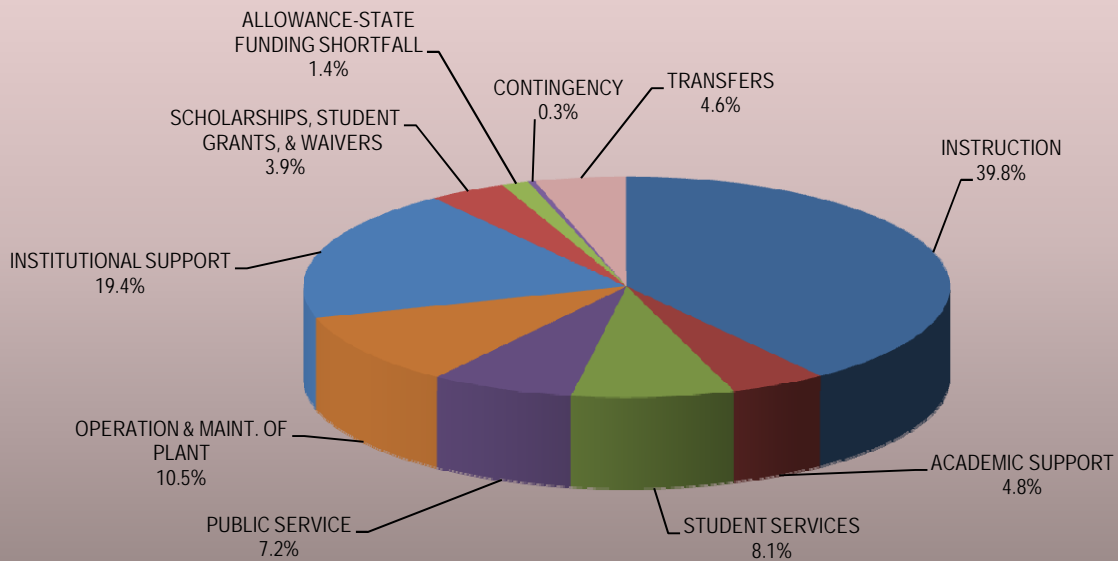
HEARTLAND COMMUNITY COLLEGE

FISCAL YEAR 2012 OPERATING FUND EXPENDITURES BY PROGRAM and TRANSFERS

FY2012 BUDGET



FY2011 BUDGET



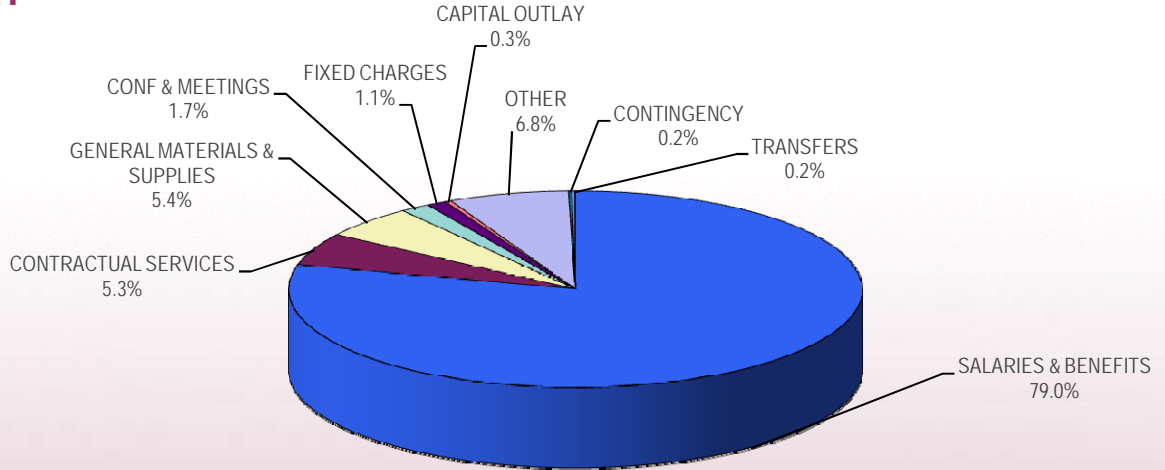
**HEARTLAND COMMUNITY COLLEGE  
EDUCATION FUND  
EXPENDITURES BY OBJECT AND TRANSFERS  
FISCAL YEARS 2011 AND 2012**

OBJECT	FY2011 BUDGET	FY2012 BUDGET	PERCENT INCREASE/ DECREASE
SALARIES & BENEFITS	\$19,469,303	\$21,254,940	9.2%
CONTRACTUAL SERVICES	1,316,160	1,429,617	8.6%
GENERAL MATERIALS & SUPPLIES	1,433,257	1,441,003	0.5%
CONFERENCES & MEETINGS	347,000	448,172	29.2%
FIXED CHARGES	282,596	301,457	6.7%
UTILITIES	0	0	NA
CAPITAL OUTLAY	66,800	93,840	40.5%
OTHER	1,364,516	1,823,651	33.6%
ALLOWANCE-STATE FUNDING SHORTFALL	400,000	0	-100.0%
CONTINGENCY	50,000	50,000	0.0%
<i>TOTAL EXPENDITURES</i>	<u>\$24,729,632</u>	<u>\$26,842,680</u>	8.5%
TRANSFERS	50,000	50,000	0.0%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<u><u>\$24,779,632</u></u>	<u><u>\$26,892,680</u></u>	<u>8.5%</u>

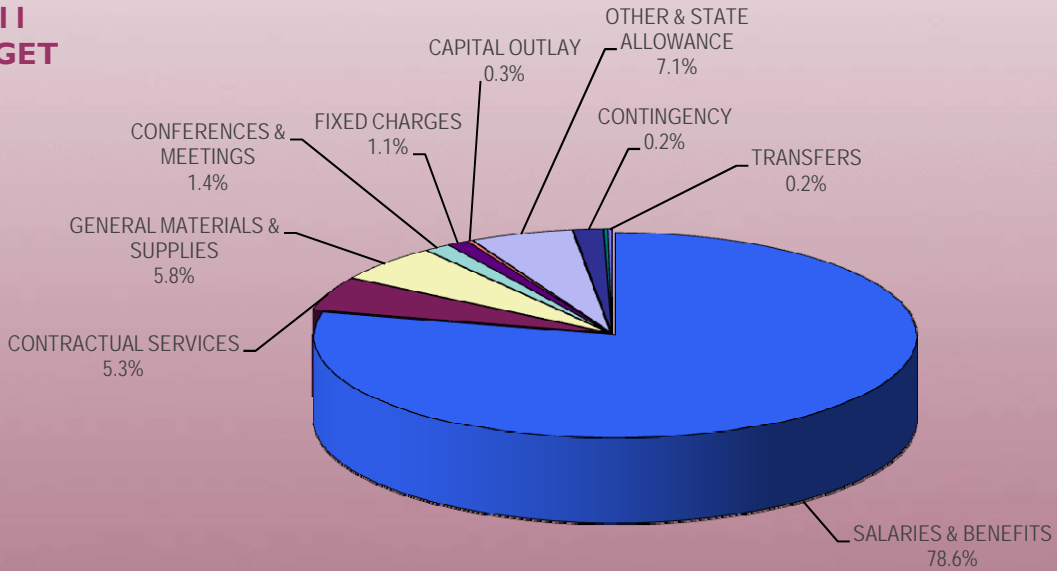
HEARTLAND COMMUNITY COLLEGE

**FISCAL YEAR 2012 EDUCATION FUND  
EXPENDITURES BY OBJECT and TRANSFERS**

**FY2012  
BUDGET**



**FY2011  
BUDGET**



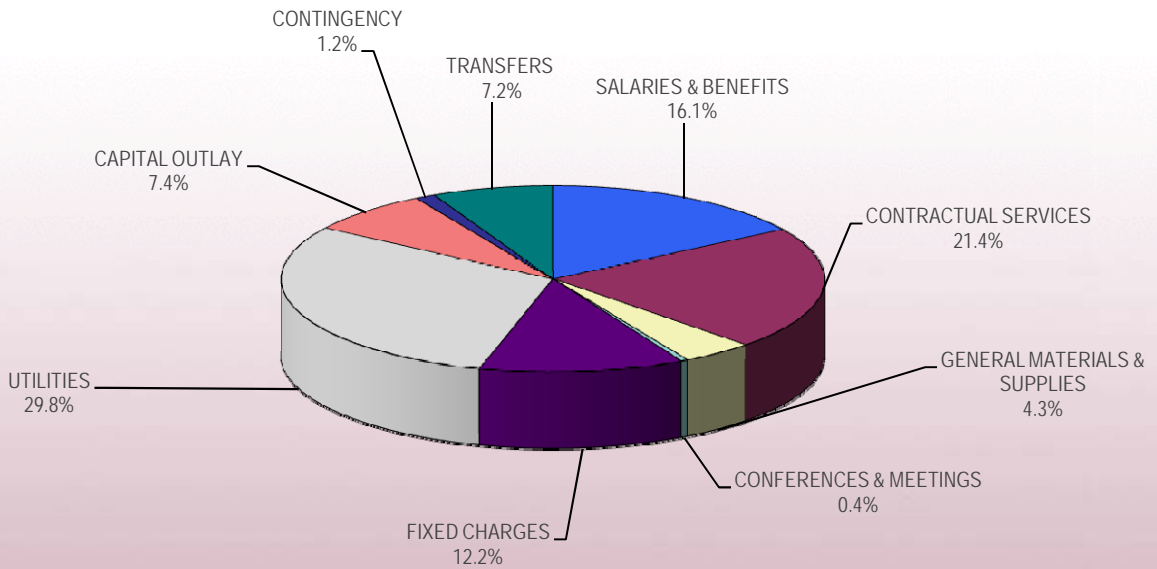
**HEARTLAND COMMUNITY COLLEGE  
OPERATIONS AND MAINTENANCE FUND  
EXPENDITURES BY OBJECT AND TRANSFERS  
FISCAL YEARS 2011 AND 2012**

OBJECT	FY2011 BUDGET	FY2012 BUDGET	PERCENT INCREASE/ DECREASE
SALARIES & BENEFITS	\$525,788	\$681,961	29.7%
CONTRACTUAL SERVICES	776,906	906,576	16.7%
GENERAL MATERIALS & SUPPLIES	141,560	181,560	28.3%
CONFERENCES & MEETINGS	12,000	17,500	45.8%
FIXED CHARGES	144,557	515,463	256.6%
UTILITIES	1,439,923	1,265,592	-12.1%
CAPITAL OUTLAY	151,448	314,307	107.5%
OTHER	0	0	N/A
CONTINGENCY	50,000	50,000	0.0%
<i>TOTAL EXPENDITURES</i>	<u>\$3,242,182</u>	<u>\$3,932,959</u>	21.3%
TRANSFERS	<u>1,292,750</u>	<u>305,177</u>	-76.4%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<u><u>\$4,534,932</u></u>	<u><u>\$4,238,136</u></u>	<u>-6.5%</u>

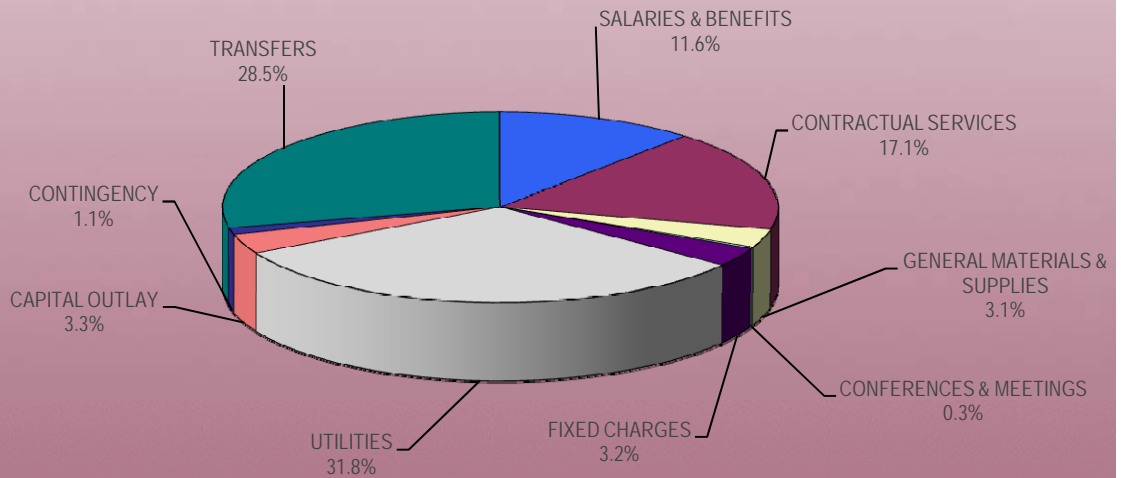
HEARTLAND COMMUNITY COLLEGE

FISCAL YEAR 2012 O & M FUND  
EXPENDITURES BY OBJECT and TRANSFERS

FY2012  
BUDGET



FY2011  
BUDGET



# Heartland Community College Fiscal Year 2012 Budget



HEARTLAND  
COMMUNITY COLLEGE

## Financial

Summary of Fiscal Year 2012 Budget By Fund

Summary of Fiscal Year 2012 Estimated Revenues

Summary of Fiscal Year 2012 Operating Budgeted Expenditures

Fiscal Year 2012 Budgeted Expenditures

**SUMMARY OF FISCAL YEAR 2012 BUDGET BY FUND**

**HEARTLAND COMMUNITY COLLEGE      DISTRICT NO. 540      YEAR ENDING JUNE 30, 2012**

	General			Special Revenue		
	Education Fund	Operations & Maintenance Fund	Liability, Protection & Settlement Fund	Restricted Purposes Fund	Audit Fund	Self Insurance Fund
Beginning Balance	\$2,065,805	\$1,378,264	\$476	\$610,138	\$15,582	\$801,919
Budgeted Revenues	26,884,880	4,330,336	2,271,135	18,693,064	123,804	3,150,723
Budgeted Expenditures	26,842,680	3,932,959	2,271,135	18,668,948	123,804	3,000,000
Budgeted Transfer from Other Funds	7,800	7,800	0	0	0	0
-to Other Funds	(50,000)	(305,177)	0	0	0	0
<b>Budgeted Ending Balance</b>	<b>\$2,065,805</b>	<b>\$1,478,264</b>	<b>\$476</b>	<b>\$634,254</b>	<b>\$15,582</b>	<b>\$952,642</b>

	Proprietary Funds		
	Debt Service	Capital Projects	Working Cash Fund
	Bond & Interest Fund	Trust and Agency Fund	Auxiliary Enterprises Fund
Beginning Balance	\$745,978	\$116,074	\$0
Budgeted Revenues	6,699,465	323,541	1,996,533
Budgeted Expenditures	6,699,465	323,541	2,046,533
Budgeted Transfers from Other Funds	0	0	50,000
(to) Other Funds	0	0	0
<b>Budgeted Ending Balance</b>	<b>\$745,978</b>	<b>\$116,074</b>	<b>\$0</b>
		Operations & Maintenance Fund (Restricted)	Working Cash Fund
		\$393,750	\$3,900,000
		3,341,100	15,600
		3,632,600	0
		305,177	0
		0	(\$15,600)
		<b>\$407,427</b>	<b>\$3,900,000</b>

The Fiscal Year 2012 Budget which is accurately summarized in this document was approved by the Board of Trustees on \_\_\_\_\_.

Attest: \_\_\_\_\_  
 Harry Dunham - Secretary, Board of Trustees

**SUMMARY OF FISCAL YEAR 2012 ESTIMATED REVENUES**

<b>HEARTLAND COMMUNITY COLLEGE</b>	<b>DISTRICT NO. 540</b>	<b>YEAR ENDING JUNE 30, 2012</b>	
	Education Fund	Operations & Maintenance Fund	Total Operating Funds
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>OPERATING REVENUE BY SOURCE</b>			
Local Government:			
Current Taxes	<u>\$8,298,005</u>	<u>\$2,059,058</u>	<u>\$10,357,063</u>
Back Taxes	<u>                    </u>	<u>                    </u>	<u>                    </u>
Payment in Lieu of Taxes	<u>                    </u>	<u>                    </u>	<u>                    </u>
Chargeback Revenue	<u>                    </u>	<u>                    </u>	<u>                    </u>
Non-College Territory	<u>                    </u>	<u>                    </u>	<u>                    </u>
Other Community College	<u>                    </u>	<u>                    </u>	<u>                    </u>
Corporate Personal Property	<u>                    </u>	<u>                    </u>	<u>                    </u>
Replacement Tax	<u>                    </u>	<u>833,274</u>	<u>\$833,274</u>
Bond Proceeds	<u>                    </u>	<u>                    </u>	<u>                    </u>
Other (List)	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>TOTAL LOCAL GOVERNMENT</b>	<u>\$8,298,005</u>	<u>\$2,892,332</u>	<u>\$11,190,337</u>
State Government:			
ICCB Credit Hour Grants	<u>\$1,850,613</u>	<u>                    </u>	<u>\$1,850,613</u>
ICCB Small College Grants	<u>                    </u>	<u>                    </u>	<u>0</u>
ICCB Equalization Grants	<u>48,750</u>	<u>                    </u>	<u>48,750</u>
ICCB Square Footage Grants	<u>                    </u>	<u>35,004</u>	<u>35,004</u>
ICCB Performance Based Incentives	<u>                    </u>	<u>                    </u>	<u>                    </u>
ICCB Supplemental Grant	<u>                    </u>	<u>                    </u>	<u>                    </u>
State Board of Education -	<u>                    </u>	<u>                    </u>	<u>                    </u>
Vocational Education	<u>56,981</u>	<u>                    </u>	<u>56,981</u>
State Board of Education - Adult Ed	<u>                    </u>	<u>                    </u>	<u>                    </u>
Corporate Personal Property	<u>                    </u>	<u>                    </u>	<u>                    </u>
Replacement Taxes	<u>                    </u>	<u>                    </u>	<u>0</u>
Other (List)	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>TOTAL STATE GOVERNMENT</b>	<u>\$1,956,344</u>	<u>\$35,004</u>	<u>\$1,991,348</u>
Federal Government:			
JTPA Grants	<u>                    </u>	<u>                    </u>	<u>                    </u>
Financial Aid	<u>                    </u>	<u>                    </u>	<u>                    </u>
Veterans Cost of Instruction	<u>                    </u>	<u>                    </u>	<u>                    </u>
Title VI Equipment Grant	<u>                    </u>	<u>                    </u>	<u>                    </u>
Other (List)	<u>16,000</u>	<u>                    </u>	<u>16,000</u>
<b>TOTAL FEDERAL GOVERNMENT</b>	<u>\$16,000</u>	<u>\$0</u>	<u>\$16,000</u>
Student Tuition and Fees			
Student Tuition	<u>\$14,097,276</u>	<u>1,398,959</u>	<u>\$15,496,235</u>
Fees	<u>619,840</u>	<u>                    </u>	<u>619,840</u>
<b>TOTAL TUITION AND FEES</b>	<u>\$14,717,116</u>	<u>\$1,398,959</u>	<u>\$16,116,075</u>
Other Sources:			
Sales and Service Fees	<u>\$1,805,269</u>	<u>                    </u>	<u>\$1,805,269</u>
Facilities Revenue	<u>16,000</u>	<u>                    </u>	<u>16,000</u>
Investment Revenue	<u>13,200</u>	<u>4,041</u>	<u>17,241</u>
Non-Government Grants	<u>                    </u>	<u>                    </u>	<u>                    </u>
Other	<u>62,946</u>	<u>                    </u>	<u>62,946</u>
<b>TOTAL OTHER SOURCES</b>	<u>\$1,897,415</u>	<u>\$4,041</u>	<u>\$1,901,456</u>

**SUMMARY OF FISCAL YEAR 2012 ESTIMATED REVENUES  
(continued)**

	Education Fund	Operations & Maintenance Fund	Total Operating Funds
<b>OPERATING REVENUE BY SOURCE</b>			
TRANSFERS	7,800	7,800	15,600
<b>TOTAL 2012 BUDGETED REVENUE</b>	<b>\$26,892,680</b>	<b>\$4,338,136</b>	<b>\$31,230,816</b>
Less Non-Operating Items*:			
Tuition Chargeback Revenue	_____	_____	_____
Instructional Service	_____	_____	_____
Contract Revenue	_____	_____	_____
<b>ADJUSTED REVENUE</b>	<b>\$26,892,680</b>	<b>\$4,338,136</b>	<b>\$31,230,816</b>

\*Inter-college revenues that do not generate related local college credit hours are subtracted to allow for statewide comparisons.

**SUMMARY OF FISCAL YEAR 2012 ESTIMATED REVENUES**  
(continued)

<b>LIABILITY, PROTECTION, AND SETTLEMENT FUND</b>	Revenues	Totals
Local Governmental Sources	\$2,270,000	\$2,270,000
Other Sources		1,135
<b>GRAND TOTAL</b>		<b>\$2,271,135</b>
<b>RESTRICTED PURPOSES FUND</b>		
Local Governmental Sources		
General Obligation Bonds	\$4,500,000	\$4,500,000
State Governmental Sources		
ICCB - Business/Industry Services Grant	\$50,806	
ICCB - Adult Education	146,991	
IBHE-Cooperative Work Study	10,530	
ICCB - Vocational Education	9,442	
Illinois Student Assistance Commission	55,083	
DCEO ETIP Grant	148,000	
DCEO 960K IGEN Grant	5,000	
DCEO IGEN Base Funding	305,649	
DCEO ICCTES IGEN Grant	45,000	
DCEO - MCCA - Business Essentials	3,750	
Town of Normal Block Grant	20,000	\$800,251
Federal Governmental Sources		
Department of Education - Pell	\$5,534,000	
Department of Education - College Work Study	84,679	
Department of Education - SEOG	86,263	
Department of Education - Adult Education	84,424	
Department of Education - Student Support Services (Trio)	234,296	
Department of Education - Student Loans	4,998,000	
Department of Education - PCCS (formerly Tech Prep)	9,000	
Department of Education - Paraprofessional Preservice Program	148,070	
Department of Education - ISU Program	6,500	
ICCB - Perkins II C	186,848	
ICCB - Strand Grants	5,391	
Mid Central Community Action Grant	15,000	
Department of Energy - IGEN \$250,000	25,000	
Department of Energy - IGEN \$600,000	25,000	
Department of Energy - DCEO/Community Renewable Energy	924,725	
Department of Energy - DCEO/MREA	500	
Department of State - Kirkwood CC/Summit Initiative Program	128,577	
Institute of Museum and Library Services-Next Gen Grant	23,000	
National Fish and Wildlife Foundation - IL Buffer/Trees Forever	2,000	
NASA - CMSI/Mission To Mars	22,238	\$12,543,511
Student Tuition and Fees	\$250,816	\$250,816
Other Sources		
IL Clean Energy Community Foundation	\$512,500	
Other	85,986	\$598,486
<b>TRANSFERS</b>		
<b>GRAND TOTAL</b>		<b>\$18,693,064</b>

**SUMMARY OF FISCAL YEAR 2012 ESTIMATED REVENUES**  
(continued)

<b>BOND AND INTEREST FUND</b>	Revenues	Totals	
Local Governmental Sources	\$6,694,465	\$6,694,465	
Other Sources	5,000	5,000	
TRANSFERS			
<b>GRAND TOTAL</b>			<b>\$6,699,465</b>
<b>OPERATIONS AND MAINTENANCE FUND (Restricted)</b>			
Local Governmental Sources	\$3,339,600	\$3,339,600	
State Governmental Sources			
Federal Governmental Sources			
Other Sources	1,500	1,500	
TRANSFERS		305,177	
<b>GRAND TOTAL</b>			<b>\$3,646,277</b>
<b>AUXILIARY ENTERPRISES FUND</b>			
Local Government Sources			
State Governmental Sources			
Federal Governmental Sources	\$27,000	\$27,000	
Tuition and Fees	\$1,190,973	\$1,190,973	
Other Sources:		\$0	
Sales and Service Fees	\$507,500		
Other	271,060		
Total Other Sources		\$778,560	
TRANSFERS		\$50,000	
<b>GRAND TOTAL</b>			<b>\$2,046,533</b>
<b>WORKING CASH FUND</b>			
Other Sources	\$15,600	\$15,600	
TRANSFERS			
<b>GRAND TOTAL</b>			<b>\$15,600</b>

**SUMMARY OF FISCAL YEAR 2012 ESTIMATED REVENUES**  
(continued)

**TRUST AND AGENCY FUND**

Other Sources	<u>\$323,541</u>	<u>\$323,541</u>	
<b>GRAND TOTAL</b>			<u><u>\$323,541</u></u>

**SELF INSURANCE FUND**

Other Sources:			
Investment Revenue	\$1,000		
Other	<u>3,149,723</u>		
Total Other Sources		<u>\$3,150,723</u>	
<b>GRAND TOTAL</b>			<u><u>\$3,150,723</u></u>

**AUDIT FUND**

Local Governmental Sources	\$123,554	\$123,554	
Other Sources	<u>250</u>	<u>250</u>	
TRANSFERS			
<b>GRAND TOTAL</b>			<u><u>\$123,804</u></u>

**SUMMARY OF FISCAL YEAR 2012 OPERATING BUDGETED EXPENDITURES**

	<u>Education Fund</u>	<u>Operations &amp; Maintenance Fund</u>	<u>Total Operating Fund</u>	<u>%</u>
<b>BY PROGRAM</b>				
Instruction	\$12,768,630		\$12,768,630	41.1
Academic Support	1,309,282		1,309,282	4.2
Student Services	2,895,919		2,895,919	9.3
Public Service	2,098,927		2,098,927	6.7
Auxiliary Services	28,879		28,879	0.1
Independent Operations				
Operation & Maint. of Plant		\$3,739,867	3,739,867	12.0
Institutional Support	6,416,075	143,092	6,559,167	21.1
Scholarships, Student Grants & Waivers	1,274,968		1,274,968	4.1
Contingency	50,000	50,000	100,000	0.3
TRANSFERS	50,000	305,177	355,177	1.1
TOTAL 2012 FINAL BUDGETED EXPENDITURES	<u>\$26,892,680</u>	<u>\$4,238,136</u>	<u>\$31,130,816</u>	<u>100.0</u>
Less Non-Operating Items*:				
Tuition Chargeback	45,000		45,000	0.1
Instructional Service Contracts				
ADJUSTED EXPENDITURES	<u>\$26,847,680</u>	<u>\$4,238,136</u>	<u>\$31,085,816</u>	<u>99.9</u>
<b>BY OBJECT</b>				
Salaries	\$18,493,597	\$592,974	\$19,086,571	61.3
Employee Benefits	2,761,343	88,987	2,850,330	9.2
Contractual Services	1,429,617	906,576	2,336,193	7.5
General Materials & Supplies	1,441,003	181,560	1,622,563	5.2
Conference & Meeting Expenses	448,172	17,500	465,672	1.5
Fixed Charges	301,457	515,463	816,920	2.6
Utilities		1,265,592	1,265,592	4.1
Capital Outlay	93,840	314,307	408,147	1.3
Other	1,823,651		1,823,651	5.9
Provision for Contingency	50,000	50,000	100,000	0.3
TRANSFERS	50,000	305,177	355,177	1.1
TOTAL 2012 FINAL BUDGETED EXPENDITURES	<u>\$26,892,680</u>	<u>\$4,238,136</u>	<u>\$31,130,816</u>	<u>100.0</u>
Less Non-Operating Items*:				
Tuition Chargeback	45,000	0	45,000	0.1
Instructional Service Contracts				
ADJUSTED EXPENDITURES	<u>\$26,847,680</u>	<u>\$4,238,136</u>	<u>\$31,085,816</u>	<u>99.9</u>

\*Inter-college expenses that do not generate related local college credit hours are subtracted to allow for statewide comparisons.

**FISCAL YEAR 2012 BUDGETED EXPENDITURES**

<u>EDUCATION FUND</u>	<u>Appropriations</u>	<u>Totals</u>
<b>INSTRUCTION</b>		
Salaries	\$10,921,673	
Employee Benefits	1,133,470	
Contractual Services	226,225	
General Materials & Supplies	321,879	
Conference & Meeting Expenses	133,785	
Fixed Charges	31,598	
Utilities	0	
Capital Outlay	0	
Other	0	
	<u>0</u>	<u>\$12,768,630</u>
<b>ACADEMIC SUPPORT</b>		
Salaries	\$923,620	
Employee Benefits	146,950	
Contractual Services	104,145	
General Materials & Supplies	110,468	
Conference & Meeting Expenses	8,100	
Fixed Charges	9,999	
Utilities	0	
Capital Outlay	0	
Other	6,000	
	<u>6,000</u>	<u>\$1,309,282</u>
<b>STUDENT SERVICES</b>		
Salaries	\$2,279,483	
Employee Benefits	416,900	
Contractual Services	29,645	
General Materials & Supplies	137,829	
Conference & Meeting Expenses	25,562	
Fixed Charges	6,500	
Utilities	0	
Capital Outlay	0	
Other	0	
	<u>0</u>	<u>\$2,895,919</u>
<b>PUBLIC SERVICE</b>		
Salaries	\$1,067,407	
Employee Benefits	139,700	
Contractual Services	577,771	
General Materials & Supplies	219,029	
Conference & Meeting Expenses	49,820	
Fixed Charges	33,360	
Utilities	0	
Capital Outlay	11,840	
Other	0	
	<u>0</u>	<u>\$2,098,927</u>

**FISCAL YEAR 2012 BUDGETED EXPENDITURES**

(continued)

<u>EDUCATION FUND</u>	<u>Appropriations</u>	<u>Totals</u>
AUXILIARY SERVICES		
Salaries	\$28,879	<u>\$28,879</u>
INSTITUTIONAL SUPPORT		
Salaries	\$3,272,535	
Employee Benefits	924,323	
Contractual Services	491,831	
General Materials & Supplies	651,798	
Conference & Meeting Expenses	230,905	
Fixed Charges	220,000	
Utilities	0	
Capital Outlay	82,000	
Other	<u>542,683</u>	<u>\$6,416,075</u>
SCHOLARSHIPS, STUDENT GRANTS & WAIVERS		
Salaries	<u>                    </u>	
Employee Benefits	<u>                    </u>	
Contractual Services	<u>                    </u>	
General Materials & Supplies	<u>                    </u>	
Conference & Meeting Expenses	<u>                    </u>	
Fixed Charges	<u>                    </u>	
Utilities	<u>                    </u>	
Capital Outlay	<u>                    </u>	
Other	\$1,274,968	
Provision for Contingency	<u>50,000</u>	<u>\$1,324,968</u>
TRANSFERS		<u>\$50,000</u>
GRAND TOTAL		<u><u>\$26,892,680</u></u>
<b><u>OPERATIONS AND MAINTENANCE FUND</u></b>		
OPERATION AND MAINTENANCE OF PLANT		
Salaries	\$592,974	
Employee Benefits	88,987	
Contractual Services	906,576	
General Materials & Supplies	181,560	
Conference & Meeting Expenses	17,500	
Fixed Charges	515,463	
Utilities	1,122,500	
Capital Outlay	314,307	
Other	<u>0</u>	<u>\$3,739,867</u>
INSTITUTIONAL SUPPORT		
Salaries	<u>                    </u>	
Employee Benefits	<u>                    </u>	
Contractual Services	<u>                    </u>	
General Materials & Supplies	<u>                    </u>	
Conference & Meeting Expenses	<u>                    </u>	
Fixed Charges	<u>                    </u>	
Utilities	143,092	
Capital Outlay	<u>                    </u>	
Other	<u>                    </u>	
Provision for Contingency	<u>50,000</u>	<u>\$193,092</u>
TRANSFERS		<u>\$305,177</u>
GRAND TOTAL		<u><u>\$4,238,136</u></u>

**FISCAL YEAR 2012 BUDGETED EXPENDITURES**

(continued)

<u>RESTRICTED PURPOSES FUND</u>	<u>Appropriations</u>	<u>Totals</u>
INSTRUCTION		
Salaries	\$177,079	
Employee Benefits	16,799	
Contractual Services	79,286	
General Materials & Supplies	121,412	
Conference and Meeting Expense	23,070	
Capital Outlay	9,000	\$426,646
ACADEMIC SUPPORT		
Salaries	\$141,501	
Employee Benefits	29,576	
Contractual Services	6,166	
General Materials & Supplies	100,824	
Conference and Meeting Expense	22,672	
Fixed Charges	19,955	
Utilities	2,045	
Other	16,002	\$338,741
STUDENT SERVICES		
Salaries	\$145,008	
Employee Benefits	7,140	
Contractual Services	25,680	
General Materials & Supplies	60,358	
Conference and Meeting Expense	30,017	\$268,203
PUBLIC SERVICE		
Salaries	\$254,125	
Employee Benefits	60,978	
Contractual Services	192,614	
General Materials & Supplies	86,228	
Travel and Conference/Meeting	7,700	
Utilities	708	
Capital Outlay	39,840	
Other	10,000	\$652,193
OPERATIONS AND MAINTENANCE		
Contractual Services	\$7,000	
General Materials & Supplies	4,391	
Capital Outlay	1,928,225	\$1,939,616
INSTITUTIONAL SUPPORT		
Contractual Services	\$554,600	
General Materials and Supplies	1,807,000	
Travel and Conference/Meeting	200	
Capital Outlay	1,850,000	\$4,211,800
AUXILIARY SERVICES		
Salaries	\$44,886	
Employee Benefits	17,605	
General Materials & Supplies	1,000	
Conference and Meeting Expense	16,812	
Other	10,968	\$91,271
SCHOLARSHIPS, STUDENT GRANTS & WAIVERS		
Other	\$10,740,478	\$10,740,478
GRAND TOTAL		
		<u>\$18,668,948</u>

**FISCAL YEAR 2012 BUDGETED EXPENDITURES**

(continued)

<u>BOND AND INTEREST FUND</u>	<u>Appropriations</u>	<u>Totals</u>
INSTITUTIONAL SUPPORT		
Salaries	_____	
Employee Benefits	_____	
Contractual Services	5,000	
General Materials and Supplies	_____	
Conference and Meeting Expense	_____	
Fixed Charges	6,694,465	
Utilities	_____	
Capital Outlay	_____	
Other	_____	\$6,699,465
TRANSFERS		_____
GRAND TOTAL		<u>\$6,699,465</u>
<u>OPERATIONS AND MAINTENANCE FUND (Restricted)</u>		
OPERATION AND MAINTENANCE OF PLANT		
Salaries	_____	
Employee Benefits	_____	
Contractual Services	20,000	
General Materials and Supplies	101,000	
Conference and Meeting Expense	_____	
Fixed Charges	_____	
Utilities	_____	
Capital Outlay	3,511,600	
Other	_____	\$3,632,600
TRANSFERS		_____
GRAND TOTAL		<u>\$3,632,600</u>
<u>AUXILIARY ENTERPRISE FUND</u>		
AUXILIARY SERVICES		
Salaries	\$813,366	
Employee Benefits	170,932	
Contractual Services	200,652	
General Materials and Supplies	186,753	
Conference and Meeting Expense	125,646	
Fixed Charges	35,740	
Other/Scholarships, Grants and Waivers	513,444	\$2,046,533
TRANSFERS		0
GRAND TOTAL		<u>\$2,046,533</u>

**FISCAL YEAR 2012 BUDGETED EXPENDITURES**

(continued)

<u>AUDIT FUND</u>	<u>Appropriations</u>	<u>Totals</u>	
INSTITUTIONAL SUPPORT			
Salaries	\$58,000		
Employee Benefits	9,600		
Contractual Services	55,604		
General Materials and Supplies	500		
Conferences and Meeting Expense	100		
Fixed Charges			
Utilities			
Capital Outlay			
Other		\$123,804	
TRANSFERS			
GRAND TOTAL			<u>\$123,804</u>
<u>SELF INSURANCE FUND</u>			
INSTITUTIONAL SUPPORT			
Fixed Charges	\$100,000		
Other	2,900,000	\$3,000,000	
GRAND TOTAL			<u>\$3,000,000</u>
<u>WORKING CASH FUND</u>			
TRANSFERS		\$15,600	
GRAND TOTAL			<u>\$15,600</u>
<u>TRUST AND AGENCY FUND</u>			
INSTITUTIONAL SUPPORT			
Salaries	\$21,000		
Employee Benefits	100		
Contractual Services	150,000		
General Materials and Supplies	100		
Conferences and Meeting Expense	125,000		
ICISP Scholarship	27,341	\$323,541	
GRAND TOTAL			<u>\$323,541</u>



**HEARTLAND COMMUNITY COLLEGE**

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