



HEARTLAND
COMMUNITY COLLEGE

2013

Budget Fiscal Year 2013

Heartland Community College

Community College District #540 • 1500 West Raab Road • Normal, IL 61761



"Modeling Stewardship and Sustainability"

HEARTLAND COMMUNITY COLLEGE

Fiscal Year 2013 Budget

September 25, 2012

Prepared by:

Business Services Division

Robert D. Widmer, Vice President, Business Services

Sue A. Gilpin, Controller

Sharon M. McDonald, Associate Director for Accounting Services

Shelley Marquis, Associate Director for Payroll Services



HEARTLAND
COMMUNITY COLLEGE

Community College District #540

1500 W. Raab Road

Normal, Illinois 61761

Phone:(309) 268-8000 Fax:(309) 268-7996

www.heartland.edu

Heartland Community College

Fiscal Year 2013 Budget



HEARTLAND
COMMUNITY COLLEGE

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Heartland Community College Fiscal Year 2013 Budget



Introduction

Transmittal Letter
Organizational Structure
Principal Officials
Resolution Adopting the Fiscal Year 2013 Budget

To the Citizens of Community College District No. 540:

Provided herein is the Heartland Community College District No. 540 Budget for Fiscal Year 2013, the year beginning July 1, 2012 and ending June 30, 2013. This budget reflects the fiscal year 2013 financial implications of the Heartland Community College Strategic Plan. It also incorporates the educational and public service operational commitments of Heartland Community College to District students and residents. The budget was adopted following an opportunity for public review and a public hearing conducted on September 25, 2012.

This budget document is presented in three sections:

1. Introduction - The Introduction includes this transmittal letter, the Heartland Community College Organizational Structure, a list of principal officials of the College, and the Resolution Adopting the Fiscal Year 2013 Budget.
2. Statistics and Graphical Information – This section provides a brief narrative of highlights of the fiscal year 2013 budget as well as various charts, tables and graphical presentations of the budget.
3. Financial. In this section are complete budget documents for all College funds in the State-prescribed format for all Illinois community colleges.

College staff members have critically reviewed departmental budget requests and revenue projections necessary to operate the College for fiscal year 2013. Decisions reflected in this budget have been made with a view to assuring the most efficient and effective utilization of institutional resources available for fiscal year 2013. This budget also has been designed to provide the resources necessary to support institutional foundational commitments and enduring goals.

Heartland Community College

Founded in 1990, Heartland Community College is a comprehensive community college operating in accordance with the provisions of the Illinois Public Community College Act. The College is accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools and recognized by the Illinois Community College Board. In recent months, staff completed the updating and definition of our vision, mission, foundational commitments and enduring goals. This budget will begin to support their implementation.

Vision

Heartland is an adaptable and collaborative community resource, promoting life-long learning and exceptional community progress.

Mission

Heartland inspires lives through accessible and personalized student support, exemplary innovation, and high expectations for success in teaching and learning.

Foundational Commitments and Enduring Goals

Valuing People

- HCC will engage internal and external constituents to encourage open communication, promote professional and personal development, and implement processes that enhance organizational culture.
- HCC will recruit, hire, professionally develop, and retain talented and collaborative employees to advance organizational excellence.

Collaborating Effectively

- HCC will champion collaboration among internal and external constituents to stimulate social, economic, and environmental advancements.

Serving as a Community Resource

- HCC will provide an array of expertise, programs and facilities to address community needs that align with our mission.

Creating Access to Opportunities

- HCC will broaden pathways to lifelong learning by fostering personal growth, minimizing obstacles, and facilitating progress.

Supporting Student Success

- HCC will effectively transition students into college-level coursework by assessing, accelerating, and augmenting student readiness.
- HCC will empower our students to explore options, develop intentional pathways, and achieve relevant academic and career goals.
- HCC will improve student support by continually assessing and responding to diverse needs.
- HCC will promote a student-centered culture by intentionally building relationships that promote student engagement and development.

Leading Quality Innovation

- HCC will enhance decision making at all levels of the organization through processes and technologies that guarantee quality data and actionable intelligence to support improvement.
- HCC will incorporate systems-oriented, data-informed approaches to create, implement, and share exemplary practices.

Modeling Stewardship and Sustainability

- HCC will adhere to informed and responsible practices that safeguard social, economic, and environmental well-being.
- HCC will practice visionary planning, actively pursuing resources and partnerships to ensure our long-term viability.

Exemplifying Teaching and Learning Excellence

- HCC will recruit, hire, professionally develop, and retain high quality faculty, instructors, and learning support staff.
- HCC will design, deliver, and assess high quality curriculum and instruction for our diverse programs, supporting relevant career pathways for learners.
- HCC will design, develop, and maintain exemplary physical and technological infrastructure to create an optimal teaching and learning environment.
- HCC will effectively assess students' experiences, creating actionable intelligence applied at key momentum points to improve student learning.

SUMMARY

Implicit in the presentation of this budget material is the administration's commitment to manage the educational and financial affairs of the College within the guidelines set forth by this adopted budget. This publication of the fiscal year 2013 budget has been prepared to provide the Board, staff, students and the community at-large with an informative financial statement of the proposed educational and operating commitments of Heartland Community College. We hope this document will stimulate interest in and facilitate understanding of the programs and services by which the College intends to realize its higher educational goals and its community service obligations.

ACKNOWLEDGMENTS

We thank the Board of Trustees for their interest and support in planning and conducting the financial operations of the College in a highly responsible and accountable manner, with fiscal integrity. We also acknowledge the efforts of staff from all areas of the College, particularly the Leadership Team this year, in the development of this budget.

Respectfully submitted,

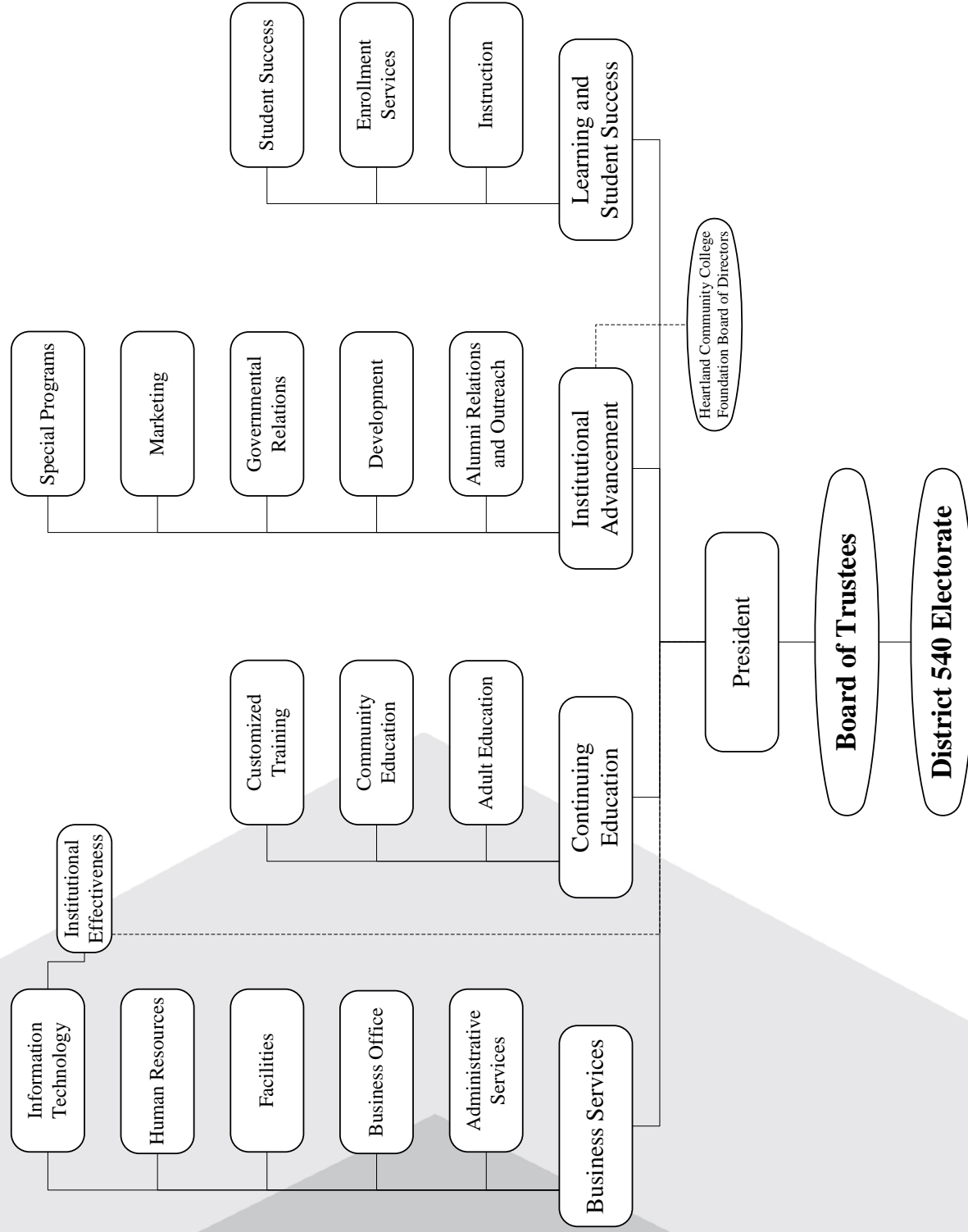
Dr. Allen Goben
President

Robert D. Widmer
Vice President of Business Services



HEARTLAND
COMMUNITY COLLEGE

Working together to support
students' career, college and life goals.



**HEARTLAND COMMUNITY COLLEGE
COMMUNITY COLLEGE DISTRICT #540**

PRINCIPAL OFFICIALS

Board of Trustees

	<u>Position</u>	<u>Term Expires</u>
Gregg Chadwick	Chair	2017
John A. Copes	Vice-Chair	2015
Harry L. Dunham	Secretary	2013
Larry Littell	Trustee	2013
Steve Graham	Trustee	2013
Terry Baggett	Trustee	2015
Jim Drew	Trustee	2017
Mihir Patel	Student Trustee	2013

Officers of the College

Allen Goben	President
Helen Katz	Vice President of Institutional Advancement
Rick Pearce	Vice President for Learning and Student Success
Mary Beth Trakinat	Vice President of Continuing Education
Robert D. Widmer	Vice President of Business Services and Treasurer

Officials Issuing Report

Robert D. Widmer	Vice President, Business Services and Treasurer
Sue A. Gilpin	Controller
Sharon M. McDonald	Associate Director for Accounting Services
Shelley Marquis	Associate Director for Payroll Services

Department Issuing Report

Business Services Division

RESOLUTION ADOPTING ANNUAL BUDGET

WHEREAS, the Board of Trustees of Community College District No. 540, Counties of DeWitt, Ford, Livingston, Logan, McLean, and Tazewell, and State of Illinois, must adopt an annual budget within or before the first quarter of each fiscal year; and,

WHEREAS, a tentative budget for the fiscal year 2013 (July 1, 2012 to June 30, 2013) was prepared and made conveniently available to public inspection for at least thirty (30) days heretofore, after due notice of availability for public inspection; and,

WHEREAS, a public hearing has been held regarding such tentative budget, after due notice of the holding of such public hearing; and,

WHEREAS, the provisions of the Illinois Public Community College Act required to be complied with prior to adopting an annual budget have been complied with;

WHEREAS, specific expenses that may be paid from the tax levied for operation and maintenance of facilities purposes and the purchase of college grounds pursuant to Section 3-20.3 of the Illinois Public Community College Act (110 ILCS 805/3-20.3) shall be paid from said tax to the extent provided for in and contemplated by said budget.

NOW, THEREFORE, BE IT HEREBY RESOLVED BY THE Board of Trustees of Community College District No. 540, Counties of DeWitt, Ford, Livingston, Logan, McLean, and Tazewell, and State of Illinois, that the annual budget for the fiscal year 2013 (July 1, 2012 to June 30, 2013), attached hereto and incorporated by reference, is hereby adopted as the annual budget for such fiscal year.

APPROVED: _____
Chair, Board of Trustees

ATTEST:

Secretary, Board of Trustees

Recorded this 25th day of September, 2012

Heartland Community College

Fiscal Year 2013 Budget



HEARTLAND
COMMUNITY COLLEGE

Statistics and Graphical Information

Highlights of the Fiscal Year 2013 Budget

Operating Fund - Revenues By Source

Operating Fund - Expenditures By Object

Operating Fund - Expenditures By Program

Education Fund - Expenditures By Object

Operations & Maintenance Fund - Expenditures By Object

HIGHLIGHTS OF THE FISCAL YEAR 2013 BUDGET

The Fiscal Year 2013 Budget has been influenced by several factors. Most significant are a projected enrollment decline, limited financial resources of the State of Illinois, a continued lessening of the rate of growth in the local property tax base, and major uncertainty surrounding pending pension reform and a related shift of the employer cost of pensions. Economic and societal forces experienced in recent years by other community colleges are now being realized locally. For the first time in its existence, Heartland Community College is experiencing a decline in enrollment. Additionally, the financial woes of the State of Illinois are continuing to impose hardships on institutions including the College.

While the Budget for fiscal year 2013 embraces the Heartland Community College Foundational Commitment of supporting student success, a strong strategic focus was employed throughout its development in order to achieve a balanced budget. One example of this strategic focus was delaying the adoption of the Tentative Budget until August when enrollment estimates would be more meaningful and information regarding State of Illinois funding and pension reforms might be finalized. While more accurate projections of enrollment have now been incorporated into the final Budget and State grant funding to the College has been solidified, the overwhelming unknown remains the potential shifting of pension costs.

Constructing a budget with these and various other considerations in mind has not been accomplished without serious implications. Among the most conspicuous consequences is the implementation of a five dollar tuition and fees increase effective with the 2012 summer term. This increase has provided a critical means to address operational demands on the College; continue implementation of the “Heartland Guided Path to Success” effort to enhance student success; and provide increased support for campus student life opportunities and experiences.

While this budget will support our strategic focus goals, a variety of other revenue considerations and cost adjustments were needed to reach closure on the Fiscal Year 2013 Budget. Following is a discussion of various revenues and expenditures included in the Fiscal Year 2013 Budget.

OPERATING FUNDS

Revenues

The general operating funds of the College are the total of the Education Fund and the Operations and Maintenance Fund. These revenues for fiscal year 2013 are budgeted at \$29,070,952 in the Education Fund and \$3,140,352 in the Operations and Maintenance Fund. The combination of these two funds will provide total operating revenues of \$32,211,304.

Student tuition and course fees. The Fiscal Year 2013 Budget anticipates an overall decrease in student tuition and course fees of 4.4 percent. This is the net result of a per credit hour tuition increase of \$4 and a student life fee increase of \$1 per credit hour, combined with a projected 7 percent enrollment decline. Enrollment decreases are being projected this fall at community

colleges across the State. This trend has been experienced the last few years by several Illinois community colleges and is a trend expected to continue in the spring for many colleges including Heartland. Staff are studying enrollment data and trends and will continue to monitor its impact on College operations throughout fiscal year 2013.

State revenues. The College has received State revenue through various funding streams, some supporting general operating funds and others for dedicated, special purposes. For fiscal year 2013 the special purpose funding (restricted grants) will decrease significantly. Specifically, the College will no longer receive grant funding for Workforce Services, funded in fiscal year 2012 at \$50,933. A \$35,004 grant previously appropriated for operations and maintenance needs also has been eliminated. Funding for Illinois Veterans' Grants previously supported by the State will be reduced by \$290,000. Overall, appropriated State funds to the College for operations and special, restricted grant program initiatives will be decreasing by over \$330,000 between fiscal year 2012 and fiscal year 2013.

Furthermore, the really significant cloud hanging over the Fiscal Year 2013 Budget remains the ongoing debate regarding pension reform and pending proposals to shift the employer cost of pensions to the community colleges as well as plans to change the funding responsibilities for the community college retiree insurance plan. Although revenues are not expected to be directly impacted, the College is very sensitive to immediate, as well as long-term, financial responsibilities such cost shifting would impose.

Given the uncertainties surrounding the State's fiscal situation and concern about experiencing a State funding shortfall, State revenues included in the Fiscal Year 2012 Budget reflected only 97.5 percent of their appropriated amounts. Although all appropriated operating fund revenues still have not been received by the College, indications are that 100 percent of fiscal year 2012 operating funds due the College will be paid. Consequently, fiscal year 2013 State grants have been budgeted at 100 percent of the amount appropriated. A slight increase experienced in the base credit hour grant is largely the result of revisions to the funding allocation methodology among Illinois community colleges and Heartland's recent enrollment growth relative to other community college districts.

Local support. Local tax revenue anticipated for the Fiscal Year 2013 Budget is based on the tax levy adopted last fall. The Budget is based on an equalized assessed value that increased by only 1.05 percent compared with an increase of 1.72 percent in the prior year.

During the past few years, the rate of growth in the tax base of the district has been impacted by significant farmland assessment adjustments, property tax relief measures, and a general weakening of commercial development and residential real estate transactions. The tax base growth supporting this budget has continued to slow in comparison to past years. Over the last ten years the taxable assessed value of the district had typically grown between 3 and 5 percent per year.

Also, a 24.8 percent decrease in corporate personal property replacement tax revenue is being projected for fiscal year 2013. Corporate personal property replacement tax revenue is budgeted at only \$626,683 as compared to the \$833,274 that had been budgeted for fiscal year 2012. Local support overall is projected to decrease by 0.7 percent as a result of these two sources combined.

Sales and service fees. Another source of revenue for the operating funds is sales and service fees. This is the revenue generated largely from community education programs and customized training. This revenue is budgeted at \$3,394,840 for fiscal year 2013. While this amount is an increase of 88 percent over fiscal year 2012 budgeted revenue of \$1,805,269 it is consistent with the actual revenues recognized for fiscal year 2012. A training contract with one vendor, initiated in 2012 and in excess of \$1.4 million, will continue in fiscal year 2013.

Investment and other income. Investment income is budgeted at \$22,866 for fiscal year 2013, a \$5,625 increase over the fiscal year 2012 budgeted amount of \$17,241. Other and federal income represent a variety of grant-related and miscellaneous revenues totaling \$150,722.

A graphical analysis of fiscal year 2013 revenue sources is presented at the beginning of the following Statistics and Graphical Information section. Included as well is a comparison of budgeted operating funds revenue sources between fiscal years 2012 and 2013.

Expenditures

Budgeted operating fund expenditures are represented by the combination of the Education Fund and the Operations and Maintenance Fund of the College. The fiscal year 2013 budgeted Education Fund expenditures and transfers are \$29,070,952. The Operations and Maintenance Fund expenditures and transfers included in the Fiscal Year 2013 Budget are \$3,140,352. Total operating expenditures are budgeted at \$32,211,304. These total operating expenditures are equal to operating revenues thus reflecting a balanced budget.

Employee salaries and benefits. A variety of expenditure summaries and comparisons are presented in the Statistics and Graphical Information section of this document. Employee salaries and benefits are the most significant component of any community college's expenses. Heartland is no exception. The Fiscal Year 2013 Budget provides for \$22.1 million in employee compensation, representing 68.7 percent of the total College operating budget and a 0.9 percent total increase over fiscal year 2012 budgeted salaries and benefits.

The Budget reflects increases of 2.50 percent in wages and salaries to full-time faculty and 2.00 percent overall to eligible non-faculty employees. Consideration also has been given to adjunct faculty salaries. This budget does provide, however, for the strategic realignment of human resources whereby salaries and benefits expense will be reduced by as much as \$396,000 throughout the fiscal year.

The cost of employee group insurance is the major component of employee benefits. Additional benefit costs reflected in the salaries and benefits budgeted expenditures include the required contribution by the College to the State of Illinois insurance program for community college retirees, employee and dependent tuition waivers, and employee assistance program costs. The total cost for the group insurance benefits portion of staff compensation is based on a projected overall increase of approximately 3.7 percent over the current year.

Contractual services. The Operating Budget reflects an increase of 32.5 percent in contractual services for fiscal year 2013 as compared to fiscal year 2012. This increase is largely the result of a customized training contract begun last fiscal year and continuing in fiscal year 2013. Contracts for both security and custodial services are reduced significantly in other funds within

this budget. The resulting savings enabled reductions in Operating Fund contractual services as well as personnel costs.

General materials and supplies. Materials and supplies costs are projected to increase by 15.7 percent or more than \$250,000. Among the factors influencing this increase is funding for a new Counseling Office to serve students, increases for library material purchases, and materials for student orientation programs. US Postal Service postage cost increases also have contributed to this increase in general materials and supplies costs.

Conference, travel, and meeting expense. The amount of monies allocated to conference, travel, and meeting expenses for fiscal year 2013 has decreased by 8.8 percent from the fiscal year 2012 budget level. Supporting professional development opportunities continues to be a fundamental interest of College leadership. Strategic allocation of special initiatives monies will address some of the professional development interests of College employees. Also, included for fiscal year 2013 in another budget line is funding for a new professional development position identified in a report of the Professional Development Task Team.

Fixed charges. Fixed charges are budgeted to increase 7.0 percent, or \$57,199, due in large part to the debt service payments associated with guaranteed energy savings performance contracts as well as some insurance increases. Fixed charges include leases for the Pontiac and Lincoln centers and other short-term instructional sites for community education classes as well as various annual insurance and other small equipment lease and rental costs.

Utilities. The Fiscal Year 2013 Budget includes utilities costs of \$818,032, a decrease of \$447,560 or 35.4 percent from the fiscal year 2012 budgeted amount. Utility costs are expected to decrease significantly through the guaranteed energy savings performance contract for the wind turbine operation as well as through very strategic electricity and natural gas purchases.

Capital outlay. Funds budgeted for capital outlay decreased by 75.7 percent to \$99,129 for fiscal year 2013. This total reflects only the most critical capital improvement projects in the Operations and Maintenance Fund.

Other. Other expenditures will increase by 30.4 percent or \$553,548 over the fiscal year 2012 budget amount as a result of three factors. Illinois Veteran's Grant funding of \$290,000 will be lost in fiscal year 2013 thereby increasing veteran's waivers by the same amount. An increase of \$50,000 also has been set aside to support innovation and other special initiatives during fiscal year 2013. The remaining increase in other expenditures is the result of a 10 percent increase in waivers, chargebacks and other miscellaneous costs.

Pension Costs and Other Financial Exigencies. In response to aforementioned discussions to shift the employer share of pension costs to community colleges, a reserve in the amount of one percent of employer pension costs has been set aside in the Fiscal Year 2013 Budget. This amount is also designated for other financial exigencies. Fiscal prudence dictates that the College begin addressing this most likely future expense.

Contingencies and transfers. Budgeted contingencies and transfers again are incorporated into the Budget. For fiscal year 2013, budgeted contingencies total \$100,000 with \$50,000 in both the Education Fund and the Operations and Maintenance Fund. These contingency monies are

built into the budget to provide for the uncertainties associated with State funding, enrollment, utility, and other market-driven costs as well as fund reserve plans. The total contingency reflects less than 1/2 percent of the total operating budget.

A budgeted transfer in the Operations and Maintenance Fund provides for transfers totaling \$150,375 to the Operations and Maintenance (Restricted) Fund. This transfer will continue a commitment to restoring reserves for future campus projects and will fund the annual debt certificate payment on the 2010 land purchase. A budgeted transfer from the Education Fund provides a transfer totaling \$82,866 to the Auxiliary Enterprises Fund. This transfer will subsidize auxiliary operations such as the Child Development Lab and other student life initiatives.

OTHER FUNDS

The Fiscal Year 2013 Budget includes anticipated revenues and expenditures for several other funds including the Liability, Protection and Settlement Fund, Restricted Purposes Fund, Audit Fund, Bond and Interest Fund, Operations and Maintenance (Restricted) Fund, Auxiliary Enterprises Fund, Working Cash Fund, Self-Insurance Fund, and the Trust and Agency Fund. These funds derive revenues generally from State sources, local tax receipts, special fees, and/or interest income, and generate expenditures within specifically defined parameters prescribed by the revenue provider or applicable statutes or administrative rules.

The Liability, Protection, and Settlement Fund monies are used to support the risk management program of the College and thereby shield the College from tort litigation. The Restricted Purposes Fund is used to account for federal, state, and local grants and initiatives including student financial aid. During fiscal year 2013, the Restricted Fund will also be used to account for: (1) the fifth and final year of expenditures associated with the College Development Plan; (2) approximately \$2.25 million in technology expenditures associated with the fiscal year 2012 technology funding bond issue; and (3) the guaranteed energy savings facility improvement measures project.

In the Operations and Maintenance (Restricted) Fund for fiscal year 2013, \$110,000 has been budgeted for a protection, health and safety project. Some minimal funds will also be expended to complete the College's final payments on the College Development Plan.

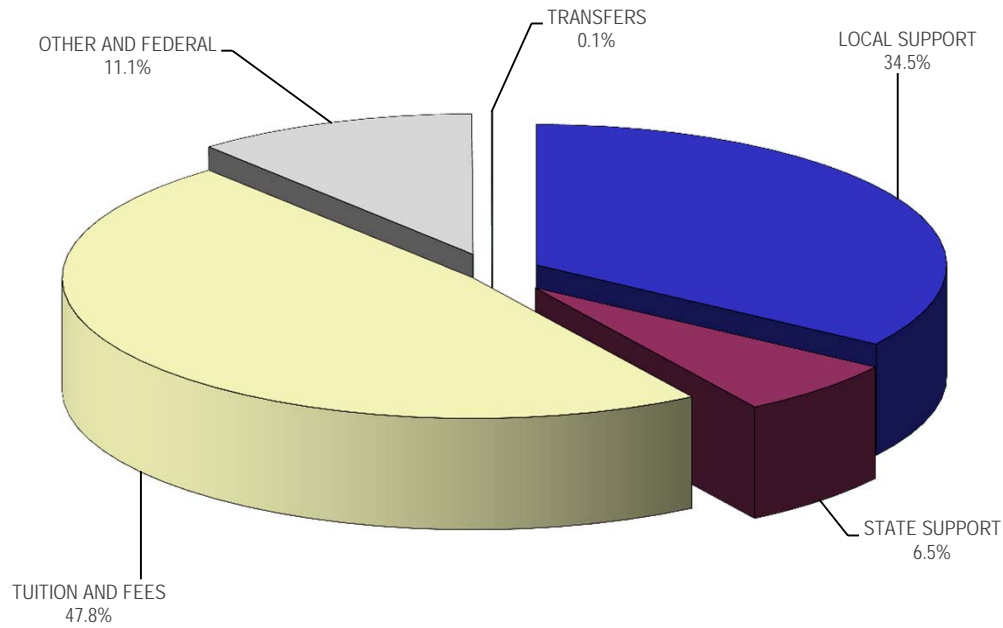
The Auxiliary Enterprises Fund continues to account for the Child Development Lab, Heartland Community College Bookstore, food service operations, student athletics, and student activities. Also included in the Auxiliary Fund are revenues and expenses related to China programs.

The Trust and Agency Fund is used to receive and hold funds when the College serves as a custodian or fiscal agent for another entity. Once again during fiscal year 2013, the College will serve as the fiscal agent for the Illinois Consortium for International Studies and Programs (ICISP). The financial activities of ICISP flow through the Trust and Agency Fund.

Budgeted revenues and expenditures for each of these other funds are presented in the complete Fiscal Year 2013 Budget located at the end of this budget document.

HEARTLAND COMMUNITY COLLEGE
FISCAL YEAR 2013 OPERATING FUND
REVENUES BY SOURCE

**FY2013
BUDGET**



FUNDING SOURCE	EDUCATION FUND	O&M FUND	TOTAL OPERATING REVENUES
LOCAL SUPPORT	\$8,409,861	\$2,707,302	\$11,117,163
STATE SUPPORT	2,106,187	0	2,106,187
TUITION AND FEES	14,982,878	421,048	15,403,926
OTHER AND FEDERAL	3,564,226	4,202	3,568,428
TRANSFERS	7,800	7,800	15,600
TOTAL REVENUES	\$29,070,952	\$3,140,352	\$32,211,304

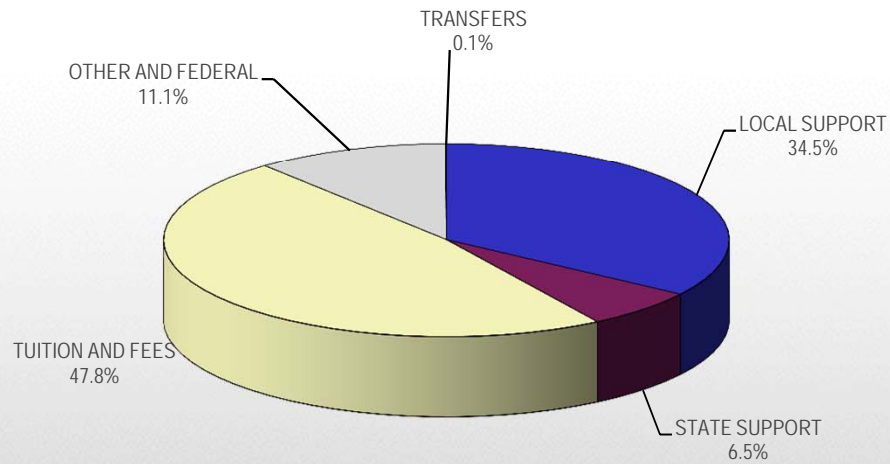
**HEARTLAND COMMUNITY COLLEGE
OPERATING FUND
REVENUES BY SOURCE
FISCAL YEARS 2012 AND 2013**

FUNDING SOURCE	FY2012 BUDGET	FY2013 BUDGET	PERCENT INCREASE/ DECREASE
LOCAL SUPPORT	\$11,190,337	\$11,117,163	-0.7%
STATE SUPPORT	1,991,348	2,106,187	5.8%
TUITION AND FEES	16,116,075	15,403,926	-4.4%
OTHER AND FEDERAL	1,917,456	3,568,428	86.1%
TRANSFERS	15,600	15,600	0.0%
<i>TOTAL REVENUES</i>	<u><u>\$31,230,816</u></u>	<u><u>\$32,211,304</u></u>	<u><u>3.1%</u></u>

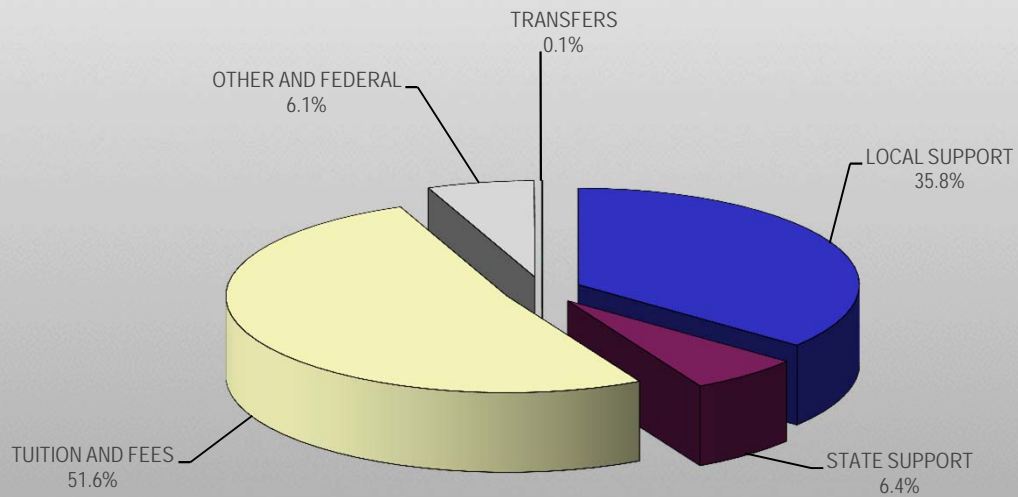
HEARTLAND COMMUNITY COLLEGE

**FISCAL YEAR 2013 OPERATING FUND
REVENUES BY SOURCE**

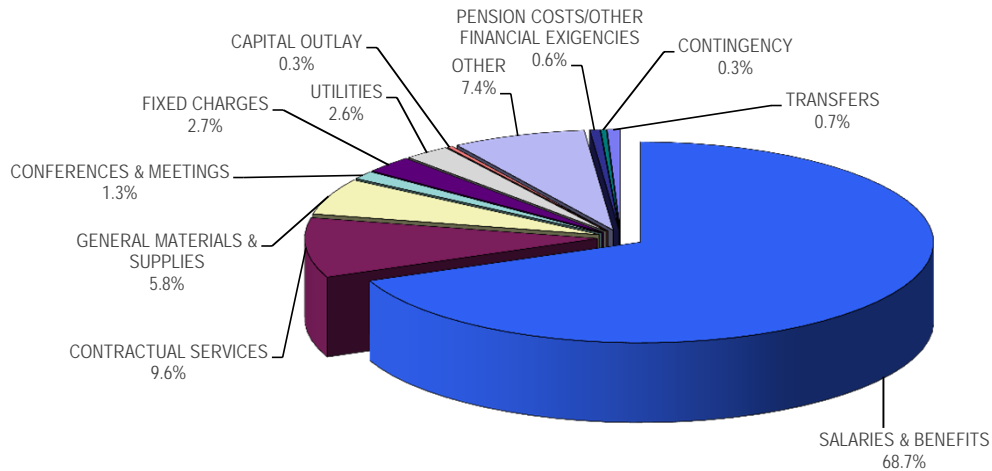
**FY2013
BUDGET**



**FY2012
BUDGET**



HEARTLAND COMMUNITY COLLEGE
**FISCAL YEAR 2013 OPERATING FUND
EXPENDITURES BY OBJECT AND TRANSFERS**



OBJECT	EDUCATION FUND	O&M FUND	TOTAL OPERATING EXPENDITURES
SALARIES & BENEFITS	\$21,459,102	\$674,395	\$22,133,497
CONTRACTUAL SERVICES	2,528,568	566,288	3,094,856
GENERAL MATERIALS & SUPPLIES	1,671,739	206,280	1,878,019
CONFERENCES & MEETINGS	401,912	22,900	424,812
FIXED CHARGES	321,166	552,953	874,119
UTILITIES	0	818,032	818,032
CAPITAL OUTLAY	0	99,129	99,129
OTHER	2,377,199	0	2,377,199
PENSION COSTS/OTHER FINANCIAL EXIGENCIES	178,400	0	178,400
CONTINGENCY	50,000	50,000	100,000
TOTAL EXPENDITURES	\$28,988,086	\$2,989,977	\$31,978,063
TRANSFERS	82,866	150,375	233,241
TOTAL EXPENDITURES AND TRANSFERS	\$29,070,952	\$3,140,352	\$32,211,304

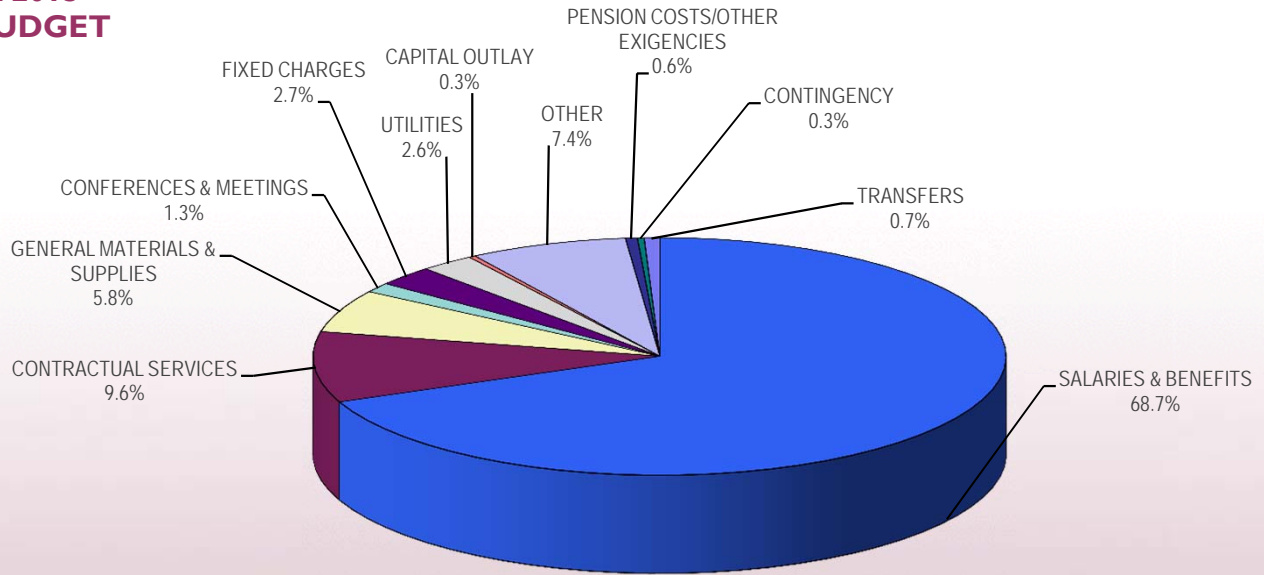
**HEARTLAND COMMUNITY COLLEGE
OPERATING FUND
EXPENDITURES BY OBJECT AND TRANSFERS
FISCAL YEARS 2012 AND 2013**

OBJECT	FY2012 BUDGET	FY2013 BUDGET	PERCENT INCREASE/ DECREASE
SALARIES & BENEFITS	\$21,936,901	\$22,133,497	0.9%
CONTRACTUAL SERVICES	2,336,193	3,094,856	32.5%
GENERAL MATERIALS & SUPPLIES	1,622,563	1,878,019	15.7%
CONFERENCES & MEETINGS	465,672	424,812	-8.8%
FIXED CHARGES	816,920	874,119	7.0%
UTILITIES	1,265,592	818,032	-35.4%
CAPITAL OUTLAY	408,147	99,129	-75.7%
OTHER	1,823,651	2,377,199	30.4%
PENSION COSTS/OTHER FINANCIAL EXIGENCIES	0	178,400	NA
CONTINGENCY	100,000	100,000	0.0%
<i>TOTAL EXPENDITURES</i>	<i>\$30,775,639</i>	<i>\$31,978,063</i>	<i>3.9%</i>
TRANSFERS	355,177	233,241	-34.3%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<i>\$31,130,816</i>	<i>\$32,211,304</i>	<i>3.5%</i>

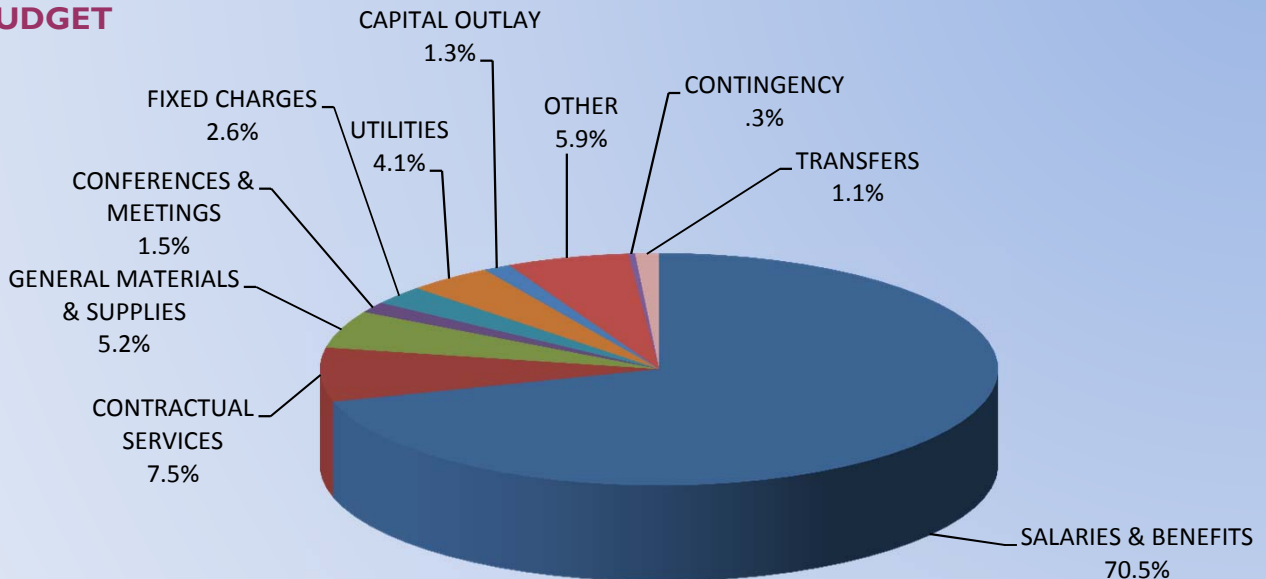
HEARTLAND COMMUNITY COLLEGE

**FISCAL YEAR 2013 OPERATING FUND
EXPENDITURES BY OBJECT AND TRANSFERS**

**FY2013
BUDGET**



**FY2012
BUDGET**



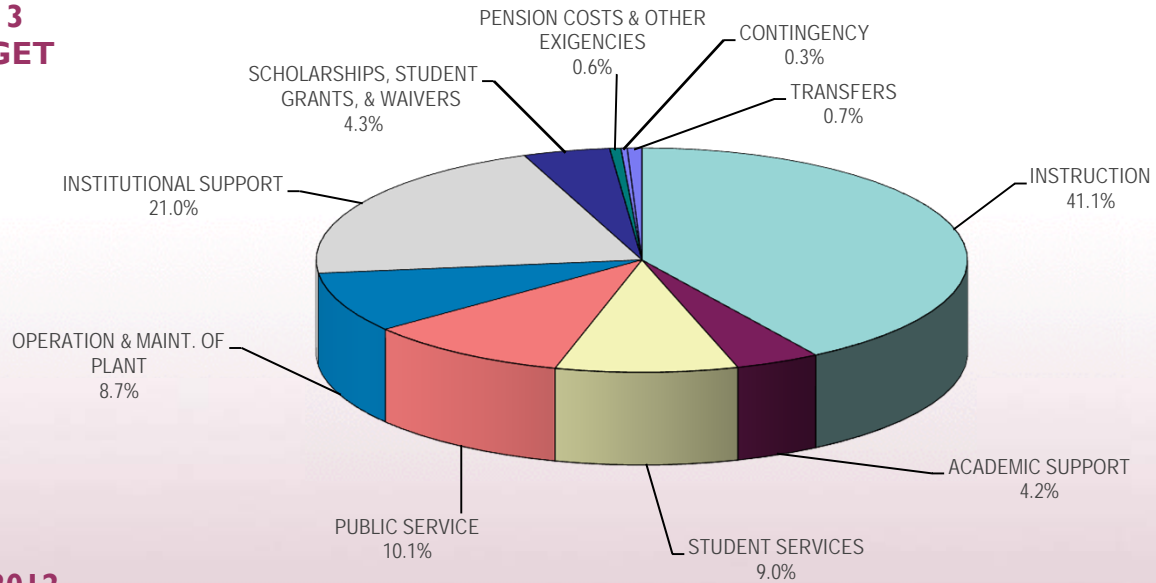
**HEARTLAND COMMUNITY COLLEGE
FISCAL YEAR 2013 OPERATING FUND
EXPENDITURES BY PROGRAM AND TRANSFERS
FISCAL YEARS 2012 AND 2013**

PROGRAM	FY2012 BUDGET	FY2013 BUDGET	PERCENT INCREASE/ DECREASE
INSTRUCTION	\$12,768,630	\$13,222,373	3.6%
ACADEMIC SUPPORT	1,309,282	1,352,962	3.3%
STUDENT SERVICES	2,895,919	2,911,179	0.5%
PUBLIC SERVICE	2,098,927	3,259,302	55.3%
AUXILIARY SERVICES	28,879	0	NA
OPERATION & MAINT. OF PLANT	3,739,867	2,801,543	-25.1%
INSTITUTIONAL SUPPORT	6,559,167	6,767,294	3.2%
SCHOLARSHIPS, STUDENT GRANTS, & WAIVERS	1,274,968	1,385,010	8.6%
PENSION COSTS/OTHER FINANCIAL EXIGENCIES	0	178,400	NA
CONTINGENCY	100,000	100,000	0.0%
<i>TOTAL EXPENDITURES</i>	30,775,639	31,978,063	3.9%
TRANSFERS	355,177	233,241	-34.3%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<u>\$31,130,816</u>	<u>\$32,211,304</u>	<u>3.5%</u>

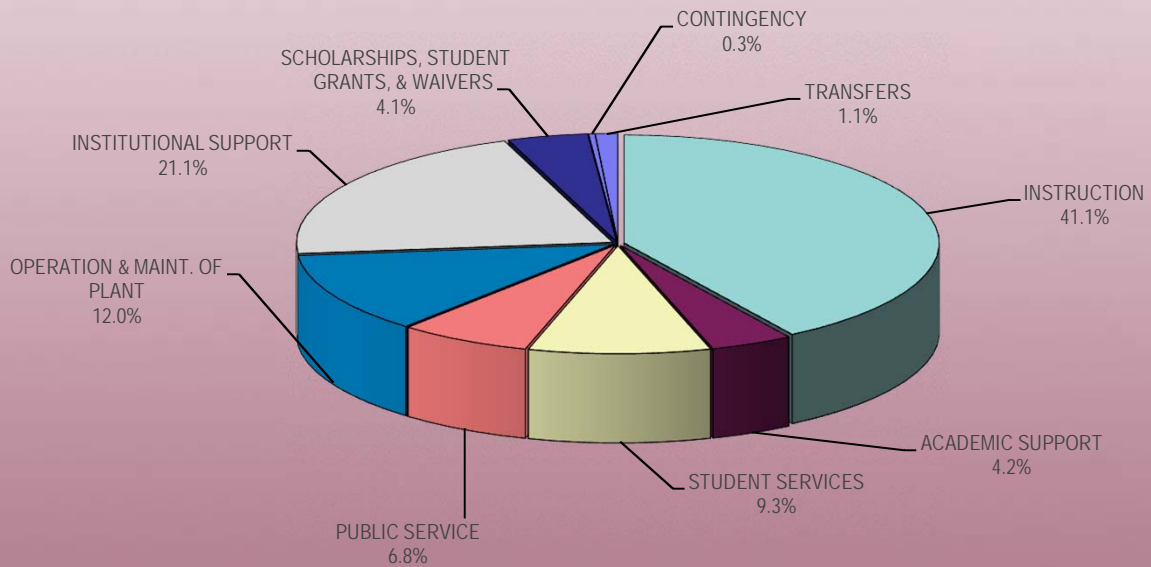
HEARTLAND COMMUNITY COLLEGE

FISCAL YEAR 2013 OPERATING FUND EXPENDITURES BY PROGRAM and TRANSFERS

FY2013 BUDGET



FY2012 BUDGET



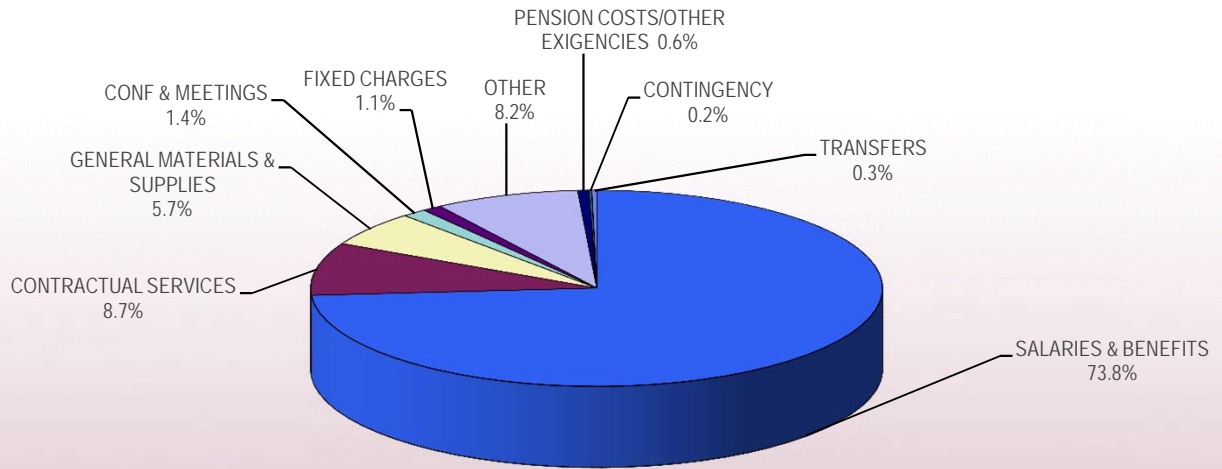
**HEARTLAND COMMUNITY COLLEGE
EDUCATION FUND
EXPENDITURES BY OBJECT AND TRANSFERS
FISCAL YEARS 2012 AND 2013**

OBJECT	FY2012 BUDGET	FY2013 BUDGET	PERCENT INCREASE/ DECREASE
SALARIES & BENEFITS	\$21,254,940	\$21,459,102	1.0%
CONTRACTUAL SERVICES	1,429,617	2,528,568	76.9%
GENERAL MATERIALS & SUPPLIES	1,441,003	1,671,739	16.0%
CONFERENCES & MEETINGS	448,172	401,912	-10.3%
FIXED CHARGES	301,457	321,166	6.5%
UTILITIES	0	0	NA
CAPITAL OUTLAY	93,840	0	-100.0%
OTHER	1,823,651	2,377,199	30.4%
PENSION COSTS/OTHER FINANCIAL EXIGENCIES	0	178,400	NA
CONTINGENCY	50,000	50,000	0.0%
<i>TOTAL EXPENDITURES</i>	<i>\$26,842,680</i>	<i>\$28,988,086</i>	<i>8.0%</i>
TRANSFERS	50,000	82,866	65.7%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	<i>\$26,892,680</i>	<i>\$29,070,952</i>	<i>8.1%</i>

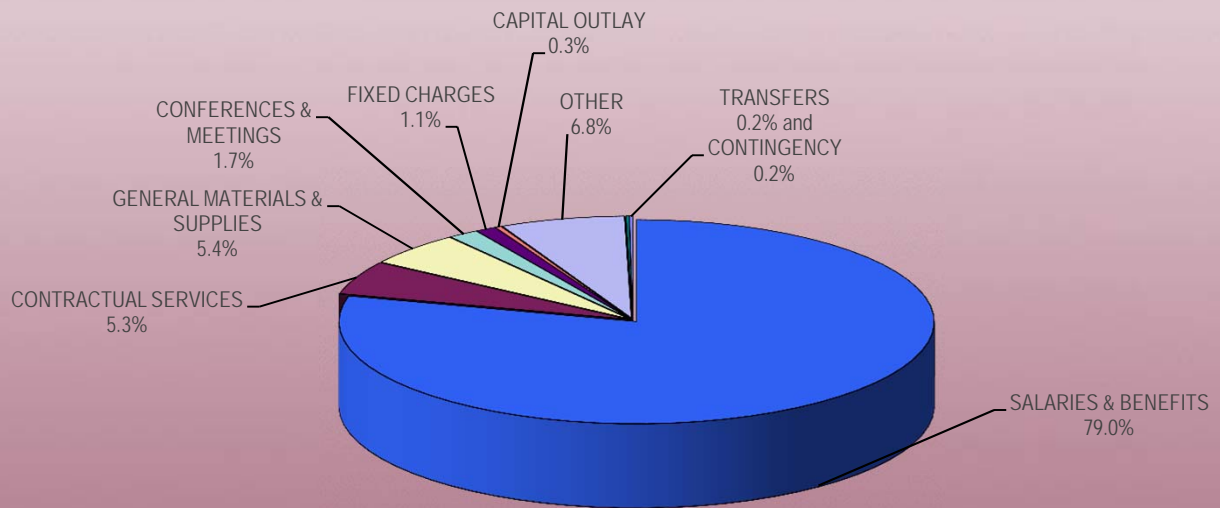
HEARTLAND COMMUNITY COLLEGE

**FISCAL YEAR 2013 EDUCATION FUND
EXPENDITURES BY OBJECT and TRANSFERS**

**FY2013
BUDGET**



**FY2012
BUDGET**



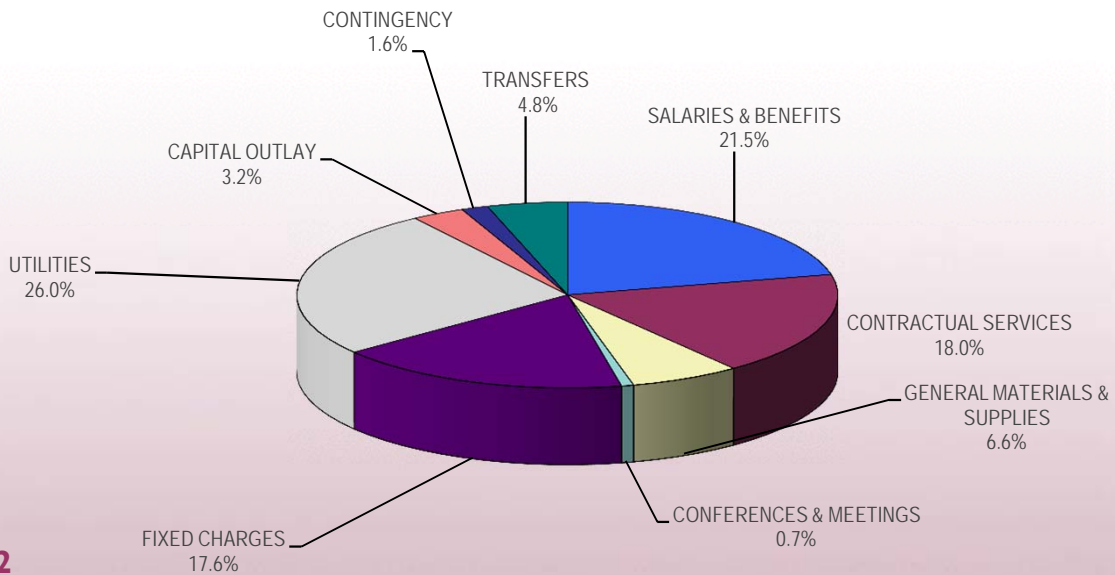
**HEARTLAND COMMUNITY COLLEGE
OPERATIONS AND MAINTENANCE FUND
EXPENDITURES BY OBJECT AND TRANSFERS
FISCAL YEARS 2012 AND 2013**

OBJECT	FY2012 BUDGET	FY2013 BUDGET	PERCENT INCREASE/ DECREASE
SALARIES & BENEFITS	\$681,961	\$674,395	-1.1%
CONTRACTUAL SERVICES	906,576	566,288	-37.5%
GENERAL MATERIALS & SUPPLIES	181,560	206,280	13.6%
CONFERENCES & MEETINGS	17,500	22,900	30.9%
FIXED CHARGES	515,463	552,953	7.3%
UTILITIES	1,265,592	818,032	-35.4%
CAPITAL OUTLAY	314,307	99,129	-68.5%
OTHER	0	0	NA
CONTINGENCY	50,000	50,000	0.0%
<i>TOTAL EXPENDITURES</i>	\$3,932,959	\$2,989,977	-24.0%
TRANSFERS	305,177	150,375	-50.7%
<i>TOTAL EXPENDITURES AND TRANSFERS</i>	\$4,238,136	\$3,140,352	-25.9%

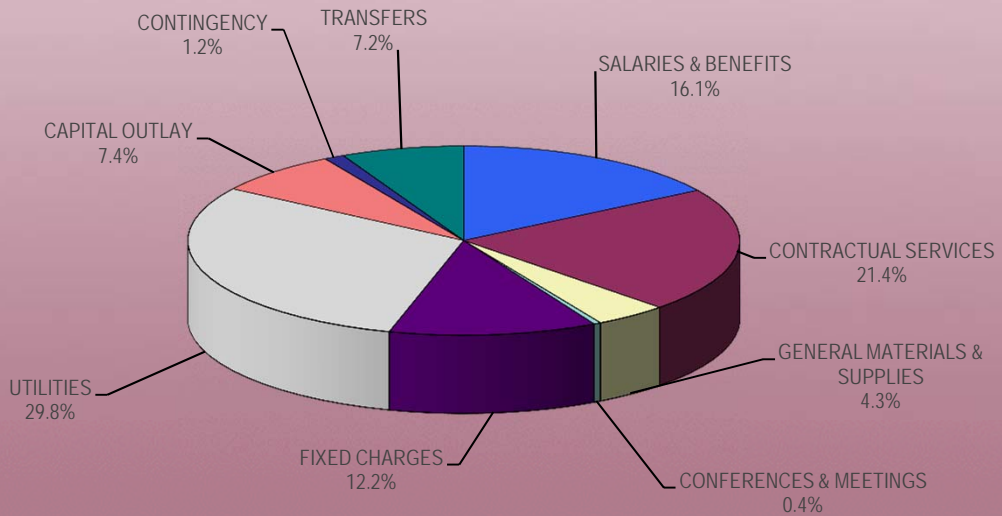
HEARTLAND COMMUNITY COLLEGE

**FISCAL YEAR 2013 O & M FUND
EXPENDITURES BY OBJECT and TRANSFERS**

**FY2013
BUDGET**



**FY2012
BUDGET**



Heartland Community College

Fiscal Year 2013 Budget



Financial

Summary of Fiscal Year 2013 Budget By Fund

Summary of Fiscal Year 2013 Estimated Revenues

Summary of Fiscal Year 2013 Operating Budgeted Expenditures

Fiscal Year 2013 Budgeted Expenditures

SUMMARY OF FISCAL YEAR 2013 BUDGET BY FUND

HEARTLAND COMMUNITY COLLEGE

DISTRICT NO. 540

YEAR ENDING JUNE 30, 2013

	General			Special Revenue		
	Education Fund	Operations & Maintenance Fund	Liability, Protection & Settlement Fund	Restricted Purposes Fund	Audit Fund	Self Insurance Fund
Beginning Balance	\$2,553,595	\$1,928,785	\$10,175	\$4,318,130	\$10,800	\$667,196
Budgeted Revenues	29,063,152	3,132,552	2,457,000	13,806,350	135,980	3,301,650
Budgeted Expenditures	28,988,086	2,989,977	2,457,000	16,672,128	123,804	3,230,000
Budgeted Transfer from Other Funds	7,800	7,800	0	0	0	0
-to Other Funds	(82,866)	(150,375)	0	0	0	0
Budgeted Ending Balance	<u>\$2,553,595</u>	<u>\$1,928,785</u>	<u>\$10,175</u>	<u>\$1,452,352</u>	<u>\$22,976</u>	<u>\$738,846</u>

Debt Service

Proprietary Funds			
	Bond & Interest Fund	Trust and Agency Fund	Operations & Maintenance Fund (Restricted)
Beginning Balance	\$751,317	\$158,991	\$290,463
Budgeted Revenues	6,651,020	326,414	1,100,500
Budgeted Expenditures	6,651,020	326,414	1,150,375
Budgeted Transfers from Other Funds	0	0	150,375
(to) Other Funds	0	0	0
Budgeted Ending Balance	<u>\$751,317</u>	<u>\$158,991</u>	<u>\$390,963</u>

	Auxiliary Enterprises Fund	Working Cash Fund
Beginning Balance	\$11,285	\$3,900,000
Budgeted Revenues	2,253,545	15,600
Budgeted Expenditures	2,336,411	0
Budgeted Transfers from Other Funds	82,866	0
(to) Other Funds	0	(\$15,600)
Budgeted Ending Balance	<u>\$11,285</u>	<u>\$3,900,000</u>

The Fiscal Year 2013 Budget which is accurately summarized in this document was approved by the Board of Trustees on _____.

Attest:

Harry Dunham - Secretary, Board of Trustees

SUMMARY OF FISCAL YEAR 2013 ESTIMATED REVENUES

HEARTLAND COMMUNITY COLLEGE	DISTRICT NO. 540	YEAR ENDING JUNE 30, 2013	
	Education Fund	Operations & Maintenance Fund	Total Operating Funds
OPERATING REVENUE BY SOURCE			
Local Government:			
Current Taxes	\$8,409,861	\$2,080,619	\$10,490,480
Back Taxes			
Payment in Lieu of Taxes			
Chargeback Revenue			
Non-College Territory			
Other Community College			
Corporate Personal Property			
Replacement Tax		626,683	626,683
Bond Proceeds			
Other (List)			
TOTAL LOCAL GOVERNMENT	\$8,409,861	\$2,707,302	\$11,117,163
State Government:			
ICCB Credit Hour Grants	\$1,940,132		\$1,940,132
ICCB Small College Grants			0
ICCB Equalization Grants	50,000		50,000
ICCB Square Footage Grants			0
ICCB Performance Based Incentives			
ICCB Supplemental Grant			
State Board of Education -			
Vocational Education	116,055		116,055
State Board of Education - Adult Ed			
Corporate Personal Property			
Replacement Taxes			0
Other (List)			
TOTAL STATE GOVERNMENT	\$2,106,187	\$0	\$2,106,187
Federal Government:			
JTPA Grants			
Financial Aid			
Veterans Cost of Instruction			
Title VI Equipment Grant			
Other (List)	\$25,000		\$25,000
TOTAL FEDERAL GOVERNMENT	\$25,000	\$0	\$25,000
Student Tuition and Fees			
Student Tuition	\$14,095,348	\$421,048	\$14,516,396
Fees	887,530		887,530
TOTAL TUITION AND FEES	\$14,982,878	\$421,048	\$15,403,926
Other Sources:			
Sales and Service Fees	\$3,394,840		\$3,394,840
Facilities Revenue	85,000		85,000
Investment Revenue	18,664	\$4,202	22,866
Non-Government Grants			
Other	40,722		40,722
TOTAL OTHER SOURCES	\$3,539,226	\$4,202	\$3,543,428

SUMMARY OF FISCAL YEAR 2013 ESTIMATED REVENUES
(continued)

	Education Fund	Operations & Maintenance Fund	Total Operating Funds
OPERATING REVENUE BY SOURCE			
TRANSFERS	<u>\$7,800</u>	<u>\$7,800</u>	<u>\$15,600</u>
TOTAL 2013 BUDGETED REVENUE	<u>\$29,070,952</u>	<u>\$3,140,352</u>	<u>\$32,211,304</u>
Less Non-Operating Items*:			
Tuition Chargeback Revenue	<u> </u>	<u> </u>	<u> </u>
Instructional Service	<u> </u>	<u> </u>	<u> </u>
Contract Revenue	<u> </u>	<u> </u>	<u> </u>
ADJUSTED REVENUE	<u>\$29,070,952</u>	<u>\$3,140,352</u>	<u>\$32,211,304</u>

*Inter-college revenues that do not generate related local college credit hours are subtracted to allow for statewide comparisons.

SUMMARY OF FISCAL YEAR 2013 ESTIMATED REVENUES
(continued)

<u>LIABILITY, PROTECTION, AND SETTLEMENT FUND</u>	<u>Revenues</u>	<u>Totals</u>
Local Governmental Sources	\$2,456,000	\$2,456,000
Other Sources	<u>1,000</u>	<u>1,000</u>
GRAND TOTAL		<u><u>\$2,457,000</u></u>
 <u>RESTRICTED PURPOSES FUND</u>		
Local Governmental Sources		
State Governmental Sources		
ICCB - Adult Education	\$294,850	
IBHE-Cooperative Work Study	10,530	
ICCB - Vocational Education	9,442	
ICCB - PTR Grant	10,000	
Illinois Student Assistance Commission	55,083	
DCEO ETIP Grant	35,445	
DCEO IGEN Base Funding Grant	201,085	
DCEO ICCTES IGEN Grant	310,000	
IGEN Codes Grant	4,000	
Town of Normal Block Grant	<u>20,000</u>	<u>\$950,435</u>
Federal Governmental Sources		
Department of Education - Pell	\$6,175,000	
Department of Education - College Work Study	84,679	
Department of Education - SEOG	86,263	
Department of Education - Adult Education	227,622	
Department of Education - Student Support Services (Trio)	238,496	
Department of Education - Student Loans	4,998,000	
Department of Education - Paraprofessional Preservice Program	148,510	
ICCB - Perkins II C	181,014	
ICCB - Strand Grants	2,696	
IGEN TAACCCT Grant	319,139	
NASA - CMSI/Mission To Mars	41,404	
National Fish and Wildlife Foundation-IL Buffer Trees Forever	2,000	
USDA Rural Business Enterprise Grant	<u>99,000</u>	<u>\$12,603,823</u>
Student Tuition and Fees	<u>\$227,892</u>	<u>\$227,892</u>
Other Sources	<u>\$24,200</u>	<u>\$24,200</u>
TRANSFERS		
GRAND TOTAL		<u><u>\$13,806,350</u></u>

SUMMARY OF FISCAL YEAR 2013 ESTIMATED REVENUES
(continued)

<u>BOND AND INTEREST FUND</u>	<u>Revenues</u>	<u>Totals</u>	
Local Governmental Sources	<u>\$6,646,020</u>	<u>\$6,646,020</u>	
Other Sources	<u>5,000</u>	<u>5,000</u>	
TRANSFERS			
GRAND TOTAL			<u><u>\$6,651,020</u></u>
 <u>OPERATIONS AND MAINTENANCE FUND (Restricted)</u>			
Local Governmental Sources			
Debt Certificates	\$990,000		
Current Taxes	<u>110,000</u>	<u>\$1,100,000</u>	
State Governmental Sources			
Federal Governmental Sources			
Other Sources	<u>500</u>	<u>500</u>	
TRANSFERS		<u>150,375</u>	
GRAND TOTAL			<u><u>\$1,250,875</u></u>
 <u>AUXILIARY ENTERPRISES FUND</u>			
Local Government Sources			
State Governmental Sources			
Federal Governmental Sources	<u>\$24,000</u>	<u>\$24,000</u>	
Tuition and Fees	<u>\$1,034,090</u>	<u>\$1,034,090</u>	
Other Sources:		\$0	
Sales and Service Fees	\$487,016		
Other	<u>708,439</u>		
Total Other Sources		<u>\$1,195,455</u>	
TRANSFERS		<u>\$82,866</u>	
GRAND TOTAL			<u><u>\$2,336,411</u></u>
 <u>WORKING CASH FUND</u>			
Other Sources	<u>\$15,600</u>	<u>\$15,600</u>	
TRANSFERS			
GRAND TOTAL			<u><u>\$15,600</u></u>

SUMMARY OF FISCAL YEAR 2013 ESTIMATED REVENUES
(continued)

TRUST AND AGENCY FUND

Other Sources	<u>\$326,414</u>	<u>\$326,414</u>	
GRAND TOTAL			<u><u>\$326,414</u></u>

SELF INSURANCE FUND

Other Sources:			
Investment Revenue	\$1,650		
Other	<u>3,300,000</u>		
Total Other Sources		<u>\$3,301,650</u>	
GRAND TOTAL			<u><u>\$3,301,650</u></u>

AUDIT FUND

Local Governmental Sources	\$135,909	\$135,909	
Other Sources	<u>71</u>	<u>71</u>	
TRANSFERS			
GRAND TOTAL			<u><u>\$135,980</u></u>

SUMMARY OF FISCAL YEAR 2013 OPERATING BUDGETED EXPENDITURES

	Education Fund	Operations & Maintenance Fund	Total Operating Fund	%
BY PROGRAM				
Instruction	\$13,222,373		\$13,222,373	41.1
Academic Support	1,352,962		1,352,962	4.2
Student Services	2,911,179		2,911,179	9.0
Public Service	3,259,302		3,259,302	10.1
Operation & Maint. of Plant		\$2,801,543	2,801,543	8.7
Institutional Support	6,628,860	138,434	6,767,294	21.0
Scholarships, Student Grants & Waivers	1,385,010		1,385,010	4.3
Pension Costs/Other Financial Exigencies	178,400		178,400	0.6
Contingency	50,000	50,000	100,000	0.3
TRANSFERS	82,866	150,375	233,241	0.7
TOTAL BUDGETED EXPENDITURES	\$29,070,952	\$3,140,352	\$32,211,304	100.0
Less Non-Operating Items*:				
Tuition Chargeback	67,500		67,500	0.2
Instructional Service Contracts				
ADJUSTED EXPENDITURES	\$29,003,452	\$3,140,352	\$32,143,804	99.8
BY OBJECT				
Salaries	\$18,610,817	\$582,115	\$19,192,932	59.6
Employee Benefits	2,848,285	92,280	2,940,565	9.1
Contractual Services	2,528,568	566,288	3,094,856	9.6
General Materials & Supplies	1,671,739	206,280	1,878,019	5.8
Conference & Meeting Expenses	401,912	22,900	424,812	1.3
Fixed Charges	321,166	552,953	874,119	2.7
Utilities		818,032	818,032	2.6
Capital Outlay		99,129	99,129	0.3
Other	2,377,199		2,377,199	7.4
Pension Costs/Other Financial Exigencies	178,400		178,400	0.6
Provision for Contingency	50,000	50,000	100,000	0.3
TRANSFERS	82,866	150,375	233,241	0.7
TOTAL BUDGETED EXPENDITURES	\$29,070,952	\$3,140,352	\$32,211,304	100.0
Less Non-Operating Items*:				
Tuition Chargeback	67,500	0	67,500	0.2
Instructional Service Contracts				
ADJUSTED EXPENDITURES	\$29,003,452	\$3,140,352	\$32,143,804	99.8

*Inter-college expenses that do not generate related local college credit hours are subtracted to allow for statewide comparisons.

FISCAL YEAR 2013 BUDGETED EXPENDITURES

EDUCATION FUND	Appropriations	Totals
INSTRUCTION		
Salaries	\$11,188,240	
Employee Benefits	1,153,183	
Contractual Services	216,315	
General Materials & Supplies	446,443	
Conference & Meeting Expenses	138,412	
Fixed Charges	79,780	
Utilities	0	
Capital Outlay	0	
Other	0	\$13,222,373
ACADEMIC SUPPORT		
Salaries	\$945,094	
Employee Benefits	155,165	
Contractual Services	101,076	
General Materials & Supplies	133,045	
Conference & Meeting Expenses	8,625	
Fixed Charges	9,957	
Utilities	0	
Capital Outlay	0	
Other	0	\$1,352,962
STUDENT SERVICES		
Salaries	\$2,208,028	
Employee Benefits	450,205	
Contractual Services	49,187	
General Materials & Supplies	165,001	
Conference & Meeting Expenses	29,031	
Fixed Charges	9,727	
Utilities	0	
Capital Outlay	0	
Other	0	\$2,911,179
PUBLIC SERVICE		
Salaries	\$1,073,357	
Employee Benefits	147,508	
Contractual Services	1,623,905	
General Materials & Supplies	308,588	
Conference & Meeting Expenses	66,072	
Fixed Charges	39,872	
Utilities	0	
Capital Outlay	0	
Other	0	\$3,259,302

FISCAL YEAR 2013 BUDGETED EXPENDITURES

(continued)

EDUCATION FUND	Appropriations	Totals
INSTITUTIONAL SUPPORT		
Salaries	\$3,196,198	
Employee Benefits	942,224	
Contractual Services	537,985	
General Materials & Supplies	618,662	
Conference & Meeting Expenses	159,772	
Fixed Charges	181,830	
Utilities	0	
Capital Outlay	0	
Other	992,189	\$6,628,860
SCHOLARSHIPS, STUDENT GRANTS & WAIVERS		
Salaries		
Employee Benefits		
Contractual Services		
General Materials & Supplies		
Conference & Meeting Expenses		
Fixed Charges		
Utilities		
Capital Outlay		
Other	\$1,385,010	
Pension Costs/Other Financial Exigencies	178,400	
Provision for Contingency	50,000	\$1,613,410
TRANSFERS		\$82,866
GRAND TOTAL		\$29,070,952
OPERATIONS AND MAINTENANCE FUND		
OPERATION AND MAINTENANCE OF PLANT		
Salaries	\$582,115	
Employee Benefits	92,280	
Contractual Services	566,288	
General Materials & Supplies	206,280	
Conference & Meeting Expenses	22,900	
Fixed Charges	552,953	
Utilities	679,598	
Capital Outlay	99,129	
Other	0	\$2,801,543
INSTITUTIONAL SUPPORT		
Salaries		
Employee Benefits		
Contractual Services		
General Materials & Supplies		
Conference & Meeting Expenses		
Fixed Charges		
Utilities	138,434	
Capital Outlay		
Other		
Provision for Contingency	50,000	\$188,434
TRANSFERS		\$150,375
GRAND TOTAL		\$3,140,352

FISCAL YEAR 2013 BUDGETED EXPENDITURES

(continued)

RESTRICTED PURPOSES FUND	Appropriations	Totals
INSTRUCTION		
Salaries	\$481,166	
Employee Benefits	47,182	
Contractual Services	114,203	
General Materials & Supplies	172,007	
Conference and Meeting Expense	62,202	
Other	10,950	\$887,710
ACADEMIC SUPPORT		
Salaries	\$111,103	
Employee Benefits	30,000	
Contractual Services	2,000	
General Materials & Supplies	69,393	
Conference and Meeting Expense	11,000	
Other	15,000	\$238,496
STUDENT SERVICES		
Salaries	\$101,529	
Employee Benefits	2,033	
Contractual Services	11,330	
General Materials & Supplies	26,042	
Conference and Meeting Expense	2,796	\$143,730
PUBLIC SERVICE		
Salaries	\$235,500	
Employee Benefits	45,975	
Contractual Services	140,045	
General Materials & Supplies	125,668	
Conference and Meeting Expense	49,280	
Capital Outlay	90,000	
Other	30,720	\$717,188
OPERATIONS AND MAINTENANCE		
General Materials & Supplies	\$127,000	
Conference and Meeting Expense	25,000	
Capital Outlay	1,688,670	\$1,840,670
INSTITUTIONAL SUPPORT		
Contractual Services	\$502,009	
General Materials and Supplies	849,979	
Travel and Conference/Meeting	11,000	
Capital Outlay	147,000	\$1,509,988
SCHOLARSHIPS, STUDENT GRANTS & WAIVERS		
Other	\$11,334,346	\$11,334,346
GRAND TOTAL		\$16,672,128

FISCAL YEAR 2013 BUDGETED EXPENDITURES

(continued)

<u>BOND AND INTEREST FUND</u>	<u>Appropriations</u>	<u>Totals</u>
INSTITUTIONAL SUPPORT		
Salaries		
Employee Benefits		
Contractual Services	5,000	
General Materials and Supplies		
Conference and Meeting Expense		
Fixed Charges	6,646,020	
Utilities		
Capital Outlay		
Other		\$6,651,020
TRANSFERS		
GRAND TOTAL		\$6,651,020
<u>OPERATIONS AND MAINTENANCE FUND (Restricted)</u>		
OPERATION AND MAINTENANCE OF PLANT		
Salaries		
Employee Benefits		
Contractual Services		
General Materials and Supplies		
Conference and Meeting Expense		
Fixed Charges	50,375	
Utilities		
Capital Outlay	1,100,000	
Other		\$1,150,375
TRANSFERS		
GRAND TOTAL		\$1,150,375
<u>AUXILIARY ENTERPRISE FUND</u>		
AUXILIARY SERVICES		
Salaries	\$812,679	
Employee Benefits	178,425	
Contractual Services	268,082	
General Materials and Supplies	267,585	
Conference and Meeting Expense	217,037	
Fixed Charges	78,581	
Utilities	1,015	
Other/Scholarships, Grants and Waivers	447,007	
Contingency/Aministrative Costs	66,000	\$2,336,411
TRANSFERS		
GRAND TOTAL		\$2,336,411

FISCAL YEAR 2013 BUDGETED EXPENDITURES

(continued)

AUDIT FUND	Appropriations	Totals	
INSTITUTIONAL SUPPORT			
Salaries	\$58,000		
Employee Benefits	9,600		
Contractual Services	55,604		
General Materials and Supplies	500		
Conferences and Meeting Expense	100		
Fixed Charges			
Utilities			
Capital Outlay			
Other		\$123,804	
TRANSFERS			
GRAND TOTAL			\$123,804
SELF INSURANCE FUND			
INSTITUTIONAL SUPPORT			
Fixed Charges	\$130,000		
Other	3,100,000	\$3,230,000	
GRAND TOTAL			\$3,230,000
WORKING CASH FUND			
TRANSFERS		\$15,600	
GRAND TOTAL			\$15,600
TRUST AND AGENCY FUND			
INSTITUTIONAL SUPPORT			
Salaries	\$19,622		
Employee Benefits	100		
Contractual Services	3,320		
General Materials and Supplies	2,158		
ICISP Travel/Fees and Meeting Expense	298,714		
ICISP Scholarship	2,500	\$326,414	
GRAND TOTAL			\$326,414

FISCAL YEAR 2013 BUDGETED EXPENDITURES

(continued)

LIABILITY, PROTECTION, AND SETTLEMENT FUND	Appropriations	Totals
INSTRUCTION		
Salaries	\$131,920	
Employee Benefits	1,000	
Fixed Charges		
Other		\$132,920
ACADEMIC SUPPORT		
Salaries		
Employee Benefits		
Other		\$0
STUDENT SERVICES		
Salaries	\$37,844	
Employee Benefits	900	
Other		\$38,744
PUBLIC SERVICES		
Salaries	\$32,857	
Employee Benefits	400	
Other		\$33,257
INSTITUTIONAL SUPPORT		
Salaries	\$457,630	
Employee Benefits	614,200	
Contractual Services	150,500	
General Materials and Supplies	100	
Conferences and Meeting Expense	500	
Fixed Charges	47,000	
Utilities	12,945	
Capital Outlay		
Other		
Provision for Contingency	50,000	\$1,332,875
OPERATION AND MAINTENANCE OF PLANT		
Salaries	\$176,064	
Employee Benefits	40,000	
Contractual Services	654,600	
General Materials and Supplies	24,860	
Conference and Meeting Expense	4,680	
Fixed Charges	7,500	
Utilities	11,500	
Capital Outlay		
Other		\$919,204
TRANSFERS		
GRAND TOTAL		\$2,457,000

HEARTLAND COMMUNITY COLLEGE

**Community College District #540
1500 West Raab Road
Normal, Illinois 61761
Phone: (309) 268-8000 Fax: (309) 268-7996
www.heartland.edu**